



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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**SPECIAL MEETING OF THE BOARD OF SUPERVISORS
OF THE COUNTY OF LOS ANGELES
RELATING TO THE 2007-08 PROPOSED BUDGET
WEDNESDAY, MAY 9, 2007, 9:30 AM**

SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. WILL THE COUNTY ADMINISTRATIVE OFFICER PLEASE COME TO ORDER? MR. JANSSEN, PLEASE COME TO ORDER. YOU'RE NOT THE C.E.O. YET. THE BOARD OF SUPERVISORS MEETING IS NOW IN ORDER-- IS NOW IN SESSION. I APOLOGIZE FOR THE LATE START. WE'LL GET STARTED RIGHT AWAY. THIS IS A PUBLIC HEARING TODAY, A SPECIAL MEETING OF THE BOARD RELATING TO THE 2007/2008 FISCAL YEAR PROPOSED BUDGET AND WE HAVE A NUMBER OF PEOPLE WHO WISH TO BE HEARD. THE PROCEDURE WILL BE THAT EACH PERSON WILL HAVE AN OPPORTUNITY FOR THREE MINUTES TO BE HEARD AND WE SHOULD BE ABLE TO GET TO EVERYBODY COMFORTABLY IF WE ALL FOLLOW THE PROCEDURE. I DO WANT TO JUST TAKE A MOMENT THANK THE-- ALL OF THE PUBLIC SAFETY RESPONDERS, INCLUDING OUR COUNTY FOLKS, ESPECIALLY OUR HELICOPTER PILOTS, ALONG WITH THE CITY HELICOPTER PILOTS AND FIREFIGHTERS WHO JUST DID AN INCREDIBLE, INCREDIBLE JOB LAST NIGHT AND THEY CONTINUE TO DO IT TODAY. IT'S ANOTHER MIRACLE THAT THE FIRE GOT SO CLOSE TO SO MANY HOMES BUT DIDN'T QUITE GET TO THE FIRE'S TARGET, AND THIS IS -- SEEMS LIKE IT'S THE UMPTEENTH



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1 TIME IN THE LAST YEAR OR SO, YEAR AND A HALF, THAT THIS HAS
2 HAPPENED, AND IT'S ONLY BECAUSE OF THE INCREDIBLE PERSONAL
3 RISK THAT FIRE FIGHTERS TAKE, THEY PUT THEMSELVES IN BETWEEN
4 THE HOUSES AND THE FLAMES AND THE FIREFIGHTERS-- THE
5 HELICOPTER PILOTS WHO FLEW IN THE DARK LAST NIGHT. IT ISN'T
6 PRETTY WHEN YOU'RE FLYING IN THE SUNLIGHT IN THOSE CONDITIONS.
7 IT IS UNTHINKABLE THAT THEY COULD DO THIS IN THE DARK, AND OUR
8 HEARTS GO OUT TO THEM AND OUR THANKS, AND I KNOW THAT THE
9 ENTIRE CITY AND COUNTY AND ALL THE OTHER AGENCIES THAT
10 PARTICIPATED, GLENDALE, I KNOW, AND BURBANK, AND OTHER FIRE
11 AGENCIES FROM I BELIEVE OTHER COUNTIES WERE CALLED IN LATER IN
12 THE DAY FOR THEIR INCREDIBLE RESPONSE. AS TRAGIC AS THIS FIRE
13 IS, THE CHAPARRAL WILL GROW BACK. THE HOUSES WOULD HAVE BEEN
14 ANOTHER STORY. SO WE'RE VERY FORTUNATE. ALL RIGHT. MR.
15 JANSSEN, IS THERE ANYTHING YOU WANT TO START OFF WITH? IF NOT,
16 THEN LET'S GO RIGHT TO THE PUBLIC HEARING. I'LL CALL FOUR
17 PEOPLE AT A TIME AND LET ME START WITH MR. BRUCE SALTZER, MR.
18 CHARLES RICH, MR. JAMEEL ALI AND MISS DEBORAH MYLES. GOOD
19 MORNING.

20

21 **BRUCE SALTZER:** GOOD MORNING. BRUCE SALTZER, REPRESENTING THE
22 ASSOCIATION OF COMMUNITY HUMAN SERVICE AGENCIES. A.C.H.S.A.,
23 WHICH REPRESENTS OVER 80 NONPROFIT CHILD WELFARE AND COMMUNITY
24 MENTAL HEALTH AGENCIES THROUGHOUT L.A. COUNTY IS HERE TODAY TO
25 REQUEST THE BOARD APPROVE ADDITIONAL FUNDS IN NEXT YEAR'S



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1 COUNTY BUDGET FOR THE PROBATION DEPARTMENT'S SUITABLE
2 PLACEMENT PROGRAM. WHILE THIS BOARD HAS RIGHTFULLY PROVIDED
3 SIGNIFICANT ATTENTION RECENTLY TO RESOURCE NEEDS AT THE
4 PROBATION HALLS AND CAMPS, WE'RE HERE TO INFORM YOU THAT
5 SIMILAR ATTENTION IS REQUIRED FOR SUITABLE PLACEMENT, WHERE
6 YOUTH WITH SIGNIFICANT NEEDS GET PLACED IN GROUP HOME OR A
7 FOSTER HOME AS AN ALTERNATIVE TO THE MORE RESTRICTIVE CAMPS.
8 A.C.H.S.A. HAS BEEN DEALING WITH A SERIES OF SIGNIFICANT
9 SUITABLE PLACEMENT ISSUES WITH THE PROBATION DEPARTMENT FOR
10 MORE THAN TWO YEARS. IN SPITE OF THE DEPARTMENT'S GOOD
11 INTENTIONS, THESE ISSUES REMAIN MORE THAN TWO YEARS LATER. I
12 SUBMIT TO YOU THAT, AS AN ASSOCIATION, WE HAVE FAILED OUR
13 YOUTH IN CARE BECAUSE WE HAVE NOT ENFORCED THESE ISSUES WITH
14 THE BOARD OFFICES SOONER. IMMEDIATE SIGNIFICANT ACTION NEEDS
15 TO BE TAKEN TO ADDRESS THE SUITABLE PLACEMENT PROGRAM,
16 STAFFING AND RESOURCE NEEDS WHICH ARE AT THE CORE OF THE
17 PROBLEMS WE HAVE FACED. MORE SPECIFICALLY, PROBATION OFFICERS
18 ARE NOT REGULARLY VISITING YOUTH IN GROUP HOMES, PROBATION
19 OFFICERS ARE NOT REGULARLY GIVING OUR AGENCIES THEIR YOUTH'S
20 FOSTER CARE CASE PLANS OR TRANSITION INDEPENDENT LIVING PLANS,
21 PROBATION OFFICERS RARELY, IF EVER, ATTEND TEAM MEETINGS AND
22 ARE NOT SIGNING OFF ON OUR AGENCY'S NEEDS AND SERVICES PLANS.
23 PROBATION OFFICERS ARE NOT DOING TIMELY HOME ASSESSMENTS,
24 CAUSING EXCESSIVE, UNACCEPTABLE DELAYS IN YOUTH'S HOME VISITS.
25 AND THE PROBATION DEPARTMENT HAS BEEN UNABLE TO PROVIDE OUR



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1 AGENCIES WITH REQUESTED WRITTEN POLICIES AND OPERATIONAL
2 GUIDELINES THAT WE NEED TO HOLD PROBATION OFFICERS
3 ACCOUNTABLE. IN ALL FAIRNESS, THE PROBATION DEPARTMENT,
4 HOWEVER, THE PLAIN AND SIMPLE FACT IS THAT THE SUITABLE
5 PLACEMENT PROGRAM IS UNDERSTAFFED AND UNDER RESOURCED, BOTH ON
6 THE LINE AND AT THE MANAGEMENT LEVEL. THE COUNTY AUDITOR-
7 CONTROLLER'S DECEMBER 2005 REPORT TO THE BOARD OF SUPERVISORS
8 HIGHLIGHTED TWO KEY STAFFING CONCERNS FROM THE CHILD WELFARE
9 LEAGUE OF AMERICA AND DEPARTMENT MANAGEMENT AUDITS. ONE,
10 MANAGEMENT DEFICIENCIES AND, TWO, INADEQUATE PROBATION
11 OFFICERS WITH EXCESSIVE CASELOADS. TO SUMMARIZE, THE REPORT
12 INCORPORATES THE FOLLOWING POINTS: MANY DEPARTMENT MANAGERS
13 HAVE TOO MANY OPERATIONAL RESPONSIBILITIES, MANAGERS ARE
14 OVERBURDENED MANAGING THEIR DAY-TO-DAY OPERATIONS, AND THERE
15 ARE NOT ENOUGH MANAGERS TO ACCOMPLISH ALL TASKS. WITH RESPECT
16 TO THE ADEQUACY OF PROBATION OFFICERS, THE C.W.L.A. REPORT
17 HIGHLIGHTED EXCESSIVE WORKLOADS, RESOURCE DEFICIENCIES, AND
18 INADEQUATE P.O. CONTACTS WITH PROBATIONERS. WHILE IT APPEARS
19 THAT SIGNIFICANT GOOD FAITH EFFORTS HAVE BEEN MADE TO ADDRESS
20 THESE ISSUES AT THE HALLS AND CAMPS, THE FACT REMAINS THAT THE
21 SUITABLE PLACEMENT PROGRAM IS TODAY HURT BY EVERY ONE OF THESE
22 CONCLUSIONS. CHIEF TAYLOR HIMSELF, IN A FEBRUARY 26 MEMO TO
23 C.A.O. DAVID JANSSEN, HAS ACKNOWLEDGED THE INADEQUACY OF
24 SUITABLE PLACEMENT RESOURCES. TO, "A.C.H.S.A. ASSERTS THAT OUR
25 PLACEMENT OPERATION LACKS SUFFICIENT STAFFING RESOURCES. WE



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1 CONCUR WITH THIS ASSERTION. THE DEPARTMENT RECOGNIZES THE NEED
2 TO PROVIDE INCREASED STAFFING RESOURCES FOR THE PLACEMENT
3 OPERATION." LATER IN THE SAME MEMO, CHIEF TAYLOR FURTHER
4 ACKNOWLEDGES THAT, "THE INCREASE IN CASELOADS MAKE IT
5 INCREASINGLY DIFFICULT TO MEET THE VISITATION MANDATE AND
6 SERVICE THE FAMILY, WHICH IS THE KEY DOMAIN FOR ACHIEVING
7 POSITIVE OUTCOMES AND REDUCING RECIDIVISM." TODAY, I'D LIKE TO
8 PUBLICLY THANK CHIEF TAYLOR FOR HIS HONESTY IN TELLING IT LIKE
9 IT IS, BY ACKNOWLEDGING THE DEPARTMENT'S SUITABLE PLACEMENT
10 STAFFING DEFICIENCIES. HIS CONCLUSIONS WERE REINFORCED AT A
11 MEETING WE HELD WITH PROBATION THIS PAST MONDAY, WHERE WE
12 LEARNED THAT CASELOADS FOR THE SUITABLE PLACEMENT D.P.O.S
13 SHOULD, AT A MINIMUM, BE 23-TO-1 RATHER THAN THE 33-TO-1 RATIO
14 WHICH THEY WOULD BE EVEN IF ALL OF THE CURRENT VACANCIES FOR
15 THE POSITIONS WERE FILLED, WHICH THEY ARE NOT. IRONICALLY, THE
16 CURRENT SUITABLE PLACEMENT D.P.O. SHORTAGES HAVE HAD THE
17 SUBSIDIARY IMPACT OF MAKING THESE VACANCIES AMONG THE MOST
18 DIFFICULT TO FILL IN THE DEPARTMENT AS WE HAVE BEEN TOLD
19 BECAUSE OF THE CURRENT EXCESSIVE CASELOADS AND DEMANDING
20 REQUIREMENTS OF THESE POSITIONS IN RELATION TO OTHER D.P.O.
21 ASSIGNMENTS. AND YET THE KEY QUESTION STILL REMAINS, WHAT IS
22 THE ANSWER?

23
24 **SUP. YAROSLAVSKY, CHAIRMAN:** BRUCE, I'M GOING TO ASK YOU...



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1 **BRUCE SALTZER:** YEAH. I'M SUMMARIZING RIGHT NOW. THIS WAS THE
2 QUESTION THE BOARD RAISED YESTERDAY AFTER THE PRESENTATION BY
3 THE CHILDREN'S PLANNING COUNCIL ON THE JUVENILE JUSTICE
4 SYSTEM'S CURRENT CHALLENGES WITH SUPERVISOR MOLINA ASKING FOR
5 RECOMMENDATIONS AS TO WHAT THE COUNTY NEEDS TO DO. WELL, AT
6 LEAST FOR THE SUITABLE PLACEMENT PROGRAM, IT STARTS WITH
7 ADDITIONAL FUNDING TO BE ABLE TO HIRE MORE PROBATION OFFICERS
8 AND MORE MANAGEMENT STAFF. IN CLOSING, I'D LIKE TO LEAVE YOU
9 WITH AN ILLUMINATING QUESTION ASKED BY ONE OF THE PARTICIPANTS
10 AT OUR MONDAY MEETING WITH PROBATION, "HOW CAN THE JUVENILE
11 SYSTEM BE EXPECTED TO MOVE INTO THE NEW WORLD OF BEST
12 PRACTICES WHEN BASIC, DAY-TO-DAY OPERATIONS ARE NOT
13 FUNCTIONING PROPERLY?" THE ANSWER TO THIS QUESTION IS THE
14 BASIS FOR OUR RECOMMENDATION THAT THIS BOARD ALLOCATE THE
15 ADDITIONAL BUDGETARY RESOURCES REQUIRED TO MAKE THE SUITABLE
16 PLACEMENT PROGRAM WORK FOR OUR YOUTH IN CARE WHO SO
17 DESPERATELY NEED ITS SERVICES. THANK YOU VERY MUCH.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. CHARLES RICH. IS
20 MR. JAMEEL ALI HERE? COME ON DOWN. MS. DEBORAH MYLES? MS.
21 DEBORAH MYLES HERE? PAUL SCHMIDT? IS PAUL SCHMIDT HERE?
22 KATHLEEN AUSTIN OR MR. JOSH RUTKOFF? MS. NATALEE AMBROSE? ALL
23 RIGHT. MR. RICH.

24



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1 **CHARLES RICH:** YES. GOOD MORNING. I APPRECIATE THE OPPORTUNITY
2 TO BE HERE. MY NAME IS CHARLES RICH, AND I'M THE EXECUTIVE
3 DIRECTOR OF DAVID AND MARGARET YOUTH AND FAMILY SERVICES. WE
4 PROVIDE RESIDENTIAL-BASED SERVICES FOR 66 TEENAGE GIRLS WHO
5 COME FROM INCREASINGLY MORE DIFFICULT AND TRAUMATIZED
6 BACKGROUNDS. THEY NEED DEFINITE STRUCTURE AND THEIR NEEDS
7 CANNOT BE IGNORED. I AM ALSO THE CHAIR OF A.C.H.S.A. PROBATION
8 COMMITTEE, WHERE WE MEET WITH STAFF FROM OUR AGENCIES WHO WORK
9 WITH MINORS IN THE PROBATION SYSTEM. AS CHAIR OF THE PROBATION
10 COMMITTEE, FOR THE PAST TWO YEARS, I HAVE LISTENED TO THE
11 SERIOUS ISSUES PROVIDERS DEAL WITH ON A CONTINUAL BASIS
12 REGARDING SUITABLE PLACEMENT. OUR DESIRES TO BE COOPERATIVE
13 AND COLLABORATIVE IN THE CURRENT PROBATION ADMINISTRATION
14 EXPRESSES ITS TO DO THE SAME TO THE DEGREE CAN BUT, TO BE
15 HONEST, THE ITEMS OUTLINED ARE THINGS THEY SIMPLY HAVE BEEN
16 UNABLE TO ADDRESS IN SPITE OF THEIR BEST INTENTIONS. BRUCE HAS
17 SET THE STAGE FOR THE CHALLENGES WE ARE EXPERIENCING AND
18 STRIVING TO PROVIDE QUALITY SERVICES TO THESE PROBATION
19 MINORS. LET ME NOW EXPLAIN HOW IT AFFECTS THE PROVIDERS WHO
20 WORK WITH THESE MINORS ON A DAILY BASIS. CASE PLANS THAT ARE
21 TO BE DEVELOPED BY THE D.P.O. WITHIN THE FIRST 30 DAYS ARE NOT
22 BEING DISTRIBUTED TO THE AGENCIES. IT IS HARD TO WORK
23 COLLABORATIVELY WITH PROBATION ON MEETING THE NEEDS OF THE
24 D.P.O. DECLARES IN A CASE PLAN IF WE DON'T HAVE THE
25 INFORMATION. OUR AGENCY HAD RECEIVED ONLY 11% OF THE CASE



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1 PLANS UP UNTIL LAST FRIDAY. WE'VE BEEN WORKING EVEN MORE
2 DILIGENTLY ON OBTAINING ALL OF THESE PLANS SINCE JANUARY AND
3 FINALLY RECEIVED ONE MORE BUT ONE OF THE GIRLS WAS DISCHARGED,
4 SO WE ARE BACK TO WHERE WE STARTED. THE MOST RECENT GIRL HAS
5 BEEN WITH US THREE MONTHS AND WE HAVE NO CASE PLAN. MORE
6 STAGGERING, TWO OF OUR GIRLS HAVE BEEN WITH US FOR ALMOST ONE
7 YEAR AND WE STILL HAVE RECEIVED NO CASE PLAN. AT OUR PROBATION
8 COMMITTEE MEETINGS, I ASKED OTHERS ABOUT THE CASE PLANS AND
9 ALL OTHER PROVIDERS AT THE MEETING EXPRESSED THAT THEY HAVE
10 HAD THE SAME EXPERIENCE IN BEING UNABLE TO OBTAIN THE CASE
11 PLANS. THE TRANSITIONAL LIVING INDEPENDENT LIVING PLAN OR
12 T.I.L.P., IS ALSO THE RESPONSIBILITY OF THE PROBATION
13 DEPARTMENT. WE HEAR FROM THE COUNTY HOW IMPORTANT IT IS TO
14 SUPPORT AND STRENGTHEN EMANCIPATING YOUTH. WE AGREE 100% AND
15 DO OUR PART BUT WE NEED THE PLANS THAT ARE DEVELOPED BY THE
16 PROBATION DEPARTMENT TO MAKE SURE WE ARE ON THE SAME PAGE. WE
17 CURRENTLY ONLY HAVE 12% OF THOSE WE SHOULD HAVE AND, AGAIN,
18 OTHER PROVIDERS EXPRESS THE SAME EXPERIENCE. I WAS SHOCKED TO
19 FIND OUT A COUPLE MONTHS AGO IN A MEETING WITH PROBATION THAT
20 THE T.I.L.P.S ARE NOW DONE FOR EVERY YOUTH WHO IS IN JUVENILE
21 HALL, WHICH IS WHERE ALL OF OUR PLACEMENTS HAVE COME FROM.
22 WHEN WE INTELLIGENTLY ASK WHY WE COULD NOT HAVE THEM WHEN THE
23 MINOR IS PLACED, IF THAT IS THE SITUATION, SO THAT WE COULD
24 KNOW FROM THE BEGINNING WHAT THE PLAN WAS SO WE COULD BEGIN TO
25 IMPLEMENT, WE WERE TOLD THERE IS NO WAY FOR THEM TO GIVE THEM



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1 TO US. WE HAVE TO GET IT FROM THE D.P.O. THE CURRENT D.P.O.S
2 ARE SO OVERBURDENED WITH ALL ELSE THEY HAVE TO DO, AS
3 MENTIONED IN THE AUDITS THAT BRUCE REFERRED TO, THE PROCESS
4 DOES NOT WORK. IT IS DIFFICULT FOR PROVIDERS TO MAKE SURE THEY
5 CARRY OUT THE PLAN THAT THE COUNTY EXPECTS IF WE DON'T KNOW
6 WHAT THE PLAN IS. A THIRD MAJOR CONCERN WE HAVE IS THAT WE
7 OFTEN HEAR HOW IMPORTANT IT IS TO SHORTEN THE TIMELINE FOR
8 YOUTH TO RETURN HOME. AGAIN, WE'RE DESIROUS TO WORK WITH THE
9 DEPARTMENT AND THE MINORS' FAMILIES TO BE ABLE TO MAKE THIS
10 HAPPEN IN A THERAPEUTIC MANNER SO THE MINOR DOES NOT REENTER
11 THE SYSTEM. HOWEVER, A NUMBER OF OUR AGENCIES HAVE GRAVE
12 CONCERNS BECAUSE D.P.O.S HAVE BEEN UNABLE TO VISIT MINOR'S
13 HOMES TO DO THE HOME ASSESSMENT IN ORDER FOR HOME VISITS TO
14 BEGIN. THEREFORE, YOUTH ARE NOT ABLE TO BEGIN HOME VISITS IN
15 ORDER TO PROPERLY PREPARE THEM TO RETURN HOME. THERE ARE A
16 NUMBER OF INCIDENCES WHERE EVEN AFTER FOUR TO FIVE MONTHS, THE
17 HOME HAS STILL NOT BEEN APPROVED FOR A VISIT BY THE MINOR IN
18 ORDER TO BEGIN REINTEGRATION BACK INTO THE COMMUNITY. THERE
19 WAS ONE SITUATION REPORTED BY A PROVIDER WHERE A YOUTH WAS
20 READY TO BE DISCHARGED AND HAD NOT YET BEEN ABLE TO HAVE EVEN
21 ONE HOME VISIT BECAUSE THE HOME HAD NOT BEEN VISITED AND
22 APPROVED BY THE D.P.O. WE ARE VERY SUPPORTIVE OF THE GOAL TO
23 RETURN YOUTH TO THEIR FAMILIES BUT WE CANNOT FOLLOW BEST
24 PRACTICES UNDER THESE CONDITIONS.

25



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1 **SUP. MOLINA:** CAN I STOP YOU FOR A MINUTE JUST SO I CAN ASK A
2 QUICK QUESTION? YOU'RE GOING REAL FAST FOR ME. I APPRECIATE
3 YOU WANT TO GET A LOT INTO THE PERIOD OF TIME. THE D.P.O. HAS
4 TO DO A HOME VISIT FOR WHAT CHILDREN?

5

6 **CHARLES RICH:** FOR THE MINORS IN THE PROBATION SYSTEM IN ORDER-
7 - BEFORE THEY CAN GO HOME ON A HOME VISIT, THE D.P.O. HAS TO
8 VISIT THAT HOME AND APPROVE THE HOME TO BE-- SO THAT THE MINOR
9 CAN GO ON A HOME VISIT.

10

11 **SUP. MOLINA:** I KNOW, AND SO -- BUT THAT IS, LIKE, AND THEN
12 COME BACK? IS THAT WHAT IT IS?

13

14 **CHARLES RICH:** YES, LIKE, FOR THE WEEKEND. THEY'LL GO HOME FOR
15 A HOME VISIT AND THEY'RE STILL IN PLACEMENT...

16

17 **SUP. MOLINA:** SO IF THEY'RE ENTITLED FOR A HOME VISIT AND THERE
18 ISN'T A CHECKOUT, THAT MEANS THE CHILD IS DENIED A HOME VISIT?

19

20 **CHARLES RICH:** RIGHT. EXACTLY. THE PARENTS MAY BE ABLE TO VISIT
21 AT THE SITE BUT THE CHILD CANNOT GO ON A HOME VISIT UNTIL THE
22 HOME HAS BEEN APPROVED BY THE D.P.O. TO GO ON A HOME VISIT. SO
23 WHICH IS A GRAVE CONCERN TO OURS BECAUSE, IN ORDER TO WORK
24 WITH THESE FAMILIES IN REINTEGRATING THE YOUTH, OBVIOUSLY, YOU
25 WANT TO WORK WITH THEM TOGETHER...



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1

2 **SUP. MOLINA:** SURE, YOU WANT TO INTEGRATE THEM BACK INTO THE
3 FAMILY.

4

5 **CHARLES RICH:** AND SEE HOW THEY-- YOU KNOW, LET THEM GO HOME TO
6 SEE IF THEY CAN BEHAVE THEMSELVES AND, IF NOT, CONTINUE TO
7 WORK WITH THE FAMILY, SO THAT IS A GRAVE CONCERN.

8

9 **SUP. MOLINA:** WE WILL NOTE THAT. THANK YOU. I APPRECIATE
10 KNOWING THAT.

11

12 **CHARLES RICH:** YOU'RE WELCOME. A FOURTH MAJOR CONCERN THAT
13 REALLY INVOLVES ALL...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I'LL GIVE YOU ANOTHER 30
16 SECONDS.

17

18 **SUP. MOLINA:** YEAH, BECAUSE I DID INTERRUPT HIM.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** HE WAS DONE BEFORE YOU INTERRUPTED
21 HIM BUT GO AHEAD. 30 MORE SECONDS.

22

23 **CHARLES RICH:** YEAH, THE FOURTH MAJOR CONCERN TIES ALL OUR
24 COLLABORATIVE WORK TOGETHER, HAS TO DO WITH THE FACT THAT
25 PROBATION DEPARTMENT DOES NOT HAVE ENOUGH MANAGEMENT TO PUT



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1 AGREED UPON POLICIES AND PROCEDURES IN WRITING AND TRAIN THEIR
2 STAFF TO FOLLOW THESE POLICIES. I HAVE IN MY HAND ONE OF TWO
3 DOCUMENTS THAT WE WORKED ON WITH THE PROBATION DEPARTMENT OVER
4 A PERIOD OF SIX TO EIGHT MONTHS TO AGREE UPON AND FINALIZE
5 PROCEDURES FOR D.P.O.S THAT ARE ASSIGNED TO WORK ON SITE WITH
6 THE PROVIDER. WE FINALIZED THE AGREED UPON LANGUAGE IN JUNE
7 2005 YET, TWO YEARS LATER, IT HAS NOT BEEN PUT IN WRITING BY
8 THE DEPARTMENT NOR HAS IT BEEN ISSUED TO THE ON-SITE D.P.O.S.
9 IT IS EXTREMELY DIFFICULT TO FOLLOW POLICIES AND HOLD
10 OURSELVES AND THE DEPARTMENT ACCOUNTABLE IF WE CANNOT HAVE
11 THEM IN WRITING AND ASSURE THAT ALL ARE APPROPRIATELY TRAINED.
12 THERE HAVE BEEN SOME TIMES THAT A POLICY IS WRITTEN AND
13 DISTRIBUTED TO US BUT PROBATION STAFF HAVE EITHER NOT RECEIVED
14 THE POLICY OR NOT TRAINED IN IT, SO WE, THE PROVIDERS, HAVE
15 HAD TO TAKE THE POLICY WE HAVE RECEIVED TO PROBATION LINE
16 STAFF SO THEY KNOW WHAT WE ARE TALKING ABOUT. I PERSONALLY
17 HAVE SPENT MANY HOURS IN TRYING TO COLLECT ON PAYMENTS THAT
18 WERE BASED UPON A POLICY AGREED TO BY THE PROBATION DEPARTMENT
19 BUT NOT PUT IN WRITING AND NOT EXPLAINED TO STAFF SO THAT...

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I'M GOING TO ASK THAT YOU--
22 IF YOU CAN MAKE A COPY OR WE'LL MAKE A COPY FOR YOU AND MAKE
23 IT PART OF THE RECORD, WE CAN ALL HAVE A COPY OF YOUR
24 TESTIMONY.

25



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1 **SUP. MOLINA:** SO THE DEPARTMENT SHOULD RESPOND TO THAT.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** STEVE, IF YOU CAN GET A COPY OF
4 THAT. IS THAT YOUR ONLY COPY?

5

6 **CHARLES RICH:** YES.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** THEN WE'LL MAKE COPIES AND GET IT
9 BACK TO YOU BEFORE YOU LEAVE.

10

11 **SUP. MOLINA:** AND YOUR NAME AND ADDRESS AND EVERYTHING IS ON
12 THERE?

13

14 **CHARLES RICH:** NO, IT ISN'T, BUT I CAN...

15

16 **SUP. MOLINA:** BUT WE HAVE IT ON HERE?

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** NO.

19

20 **SUP. MOLINA:** WE SHOULD GET THAT.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** WHY DON'T YOU JUST LEAVE THAT WITH
23 THE SERGEANT-AT-ARMS, ALSO. JAMEEL ALI.

24

25 **CHARLES RICH:** THANK YOU VERY MUCH.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M GOING TO-- NOW, I'M GOING TO
3 JUST MAKE A STATEMENT. I'M GOING TO ASK THAT EVERYBODY STAY
4 WITHIN THE THREE MINUTES, AND IF YOUR TESTIMONY IS PREPARED,
5 IF IT GOES LONGER THAN THAT, THEN TRY TO CALIBRATE IT DOWN
6 WHILE YOU'RE SITTING BACK THERE SO THAT I DON'T HAVE TO CUT
7 YOU OFF IN THE MIDDLE. OTHERWISE, WE'RE GOING TO HAVE A
8 PROBLEM. OKAY. SO, MR. ALI, GO AHEAD.

9

10 **JAMEEL ALI:** GOOD MORNING. MY NAME IS JAMEEL ALI, A REGISTERED
11 RESPIRATORY THERAPIST AND A PERINATAL PEDIATRIC SPECIALIST
12 EMPLOYED AT HARBOR-U.C.L.A. MEDICAL CENTER FOR THE LAST 23-1/2
13 YEARS. FIRST, I WANT TO THINK EACH AND EVERY ONE OF YOU FOR
14 GIVING US RESPIRATORY THERAPISTS AN OPPORTUNITY TO EXPRESS
15 WHAT WE BELIEVE THE VITAL AND IMPORTANT ROLE WE PLAY IN
16 PROVIDING HEALTHCARE TO OUR PATIENTS. ALTHOUGH WE BELIEVE THAT
17 RESPIRATORY CREDIT IS NOT GIVEN THE CREDIT AND THE
18 APPRECIATION FOR THE VITAL ROLE WE CONTRIBUTE IN THE HOSPITAL
19 SETTING, WE CAN FORMALLY CLAIM THAT RESPIRATORY THERAPY IS THE
20 NUCLEUS OR MAIN NERVE CENTER IN ANY HOSPITAL SETTING. FROM THE
21 NEWBORN IN THE DELIVERY ROOM, THE NEONATAL AND PEDIATRIC
22 INTENSIVE CARE UNIT, THE FLOORS, ADULT I.C.U.'S, PULMONARY
23 FUNCTION, THE OPERATING ROOM, RECOVERY ROOM, PEDIATRIC AND
24 ADULT EMERGENCY ROOM, AIR AND GROUND TRANSPORT, RESPIRATORY
25 THERAPIST PLAYS A VITAL ROLE IN EACH OF THESE SETTINGS. MANY A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TIME WE ARE ASKED THE QUESTION, WHY DO YOU STAY IN THE COUNTY
2 SYSTEM, WHICH IS CONSISTENTLY UNDERSTAFFED, OVERWORKED AND
3 LESS PAID? AFTER CAREFUL CONSIDERATION, THE ONLY ANSWER IS OUR
4 TOTAL LOVE AND DEDICATION IN PROVIDING UNCOMPROMISED CARE TO
5 PATIENTS OF ALL BACKGROUNDS, THE HOMELESS, THE UNINSURED, ET
6 CETERA. BECAUSE MANY A TIMES THE UNINSURED DO NOT SEEK
7 PREVENTIVE CARE, WHEN THEY COME TO A COUNTY FACILITY, THEY ARE
8 SO SICK, IT TAKES A LOT OF DEDICATION AND COMPASSION IN
9 PROVIDING CARE TO THESE INDIVIDUALS. BECAUSE OF THE CONSISTENT
10 UNDERSTAFFING IN THE COUNTY SYSTEM, THE RESPIRATORY THERAPIST
11 REGULARLY TAKES THE ROLE OF LEAD THERAPIST, CONSULTING WITH
12 DOCTORS, NURSES, VENDORS AND OTHER PARTIES INVOLVED. BECAUSE
13 OF OUR EXPERIENCE AND DEDICATION, WE STRONGLY BELIEVE THAT
14 MORE ALLOCATIONS SHOULD BE GIVEN THE LEAD POSITIONS CURRENTLY
15 UNDER CONSIDERATION BY THE COUNTY. WITH THE POTENTIAL OF
16 RETIREMENT OF MANY OF OUR LONG-TERM THERAPISTS, THE OUT-OF-
17 CONTROL COSTS OF REGISTRY SERVICE, WE URGE THAT YOU SERIOUSLY
18 CONSIDER AND TAKE POSITIVE ACTIONS TO ENSURE RESPIRATORY
19 THERAPIST POSITIONS AT THE COUNTY BECOME MORE LUCRATIVE SO WE
20 CAN IMPROVE THE CONSISTENT SHORT STAFFING AND THEREBY
21 ENHANCING PATIENT CARE. THANK YOU.

22
23 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. IS DEBORAH MYLES HERE?
24 PAUL SCHMIDT? YOU'RE ON. MR. SCHMIDT IS FIRST. GOOD MORNING.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **PAUL SCHMIDT:** GOOD MORNING, HELLO, DISTINGUISHED BOARD
2 MEMBERS. THANK YOU FOR GIVING ME THIS OPPORTUNITY TO SPEAK TO
3 YOU TODAY. I WORKED FOR 12 YEARS AS A NEONATAL CRITICAL CARE
4 SPECIALIST FOR LOS ANGELES COUNTY WOMEN'S HOSPITAL. I'M HERE
5 TODAY, ALONG WITH MY COLLEAGUES, TO ASK YOU TO CONSIDER
6 INCREASING THE ALLOCATIONS OF BUDGETED POSITIONS TO THE THIRD
7 LEVEL CLASSIFICATION. AS YOU MAY BE AWARE, THE RESPIRATORY
8 THERAPISTS AND THE C.A.O.'S OFFICE RECENTLY FINISHED
9 NEGOTIATIONS FOR NEW CLASSIFICATIONS. THIS WAS MUCH NEEDED BUT
10 THE ALLOCATIONS FOR THE NEW THIRD LEVEL MAY BE ALLOCATED TO A
11 VERY SMALL NUMBER OF PERSONNEL. THIS RESTRICTS THE BULK OF OUR
12 POSITIONS TO A NONCOMPETITIVE WAGE, IN TURN, MAKING US
13 INCAPABLE OF ATTRACTING THE EXPERIENCE AND TALENTED
14 RESPIRATORY THERAPISTS FROM SCHOOLS AND CONTENDING HOSPITALS.
15 AS PREVIOUSLY MENTIONED, OUR EMERGENCY ROOMS AT LOS ANGELES
16 COUNTY RECEIVE THE EXTREMELY ILL, WHOSE AFFLICTIONS REQUIRE
17 TALENTED AND DEDICATED FULL- TIME EMPLOYEES TO PROPERLY AID
18 THEM. MORE LIFE AND DEATH DECISIONS ARE MADE IN THE INTENSIVE
19 CARE UNITS THAN ELSEWHERE IN THE HOSPITAL AND OUR CRITICAL
20 CARE SPECIALISTS OFTEN SEE THEMSELVES AS WARRIORS IN A BATTLE
21 WITH DEATH. THIS ADRENALINE CHARGED CALLING ATTRACTS HIGHLY
22 INTELLIGENT, HARD WORKING AND COMPASSIONATE CARE GIVERS, WHO
23 DILIGENTLY SERVE TO HEAL THE MOST CRITICAL OF COUNTY'S
24 PATIENTS. MANY OF THESE CAREGIVERS HAVE SERVED 25 YEARS OR
25 MORE OF DEDICATED SERVICE. WE ARE NOW FAST APPROACHING A



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The Los Angeles County Board of Supervisors**

1 PATIENT CARE CRISIS AT LOS ANGELES COUNTY DUE TO THESE
2 IMPENDING RETIREMENTS. THE RATIO OF FULL-TIME DEDICATED COUNTY
3 EMPLOYEES TO REGISTRY CAREGIVERS IS AT A CRITICAL STATE. YOU
4 MAY NOT BE AWARE THAT A FEW OF OUR DEPARTMENTS ALREADY MUST
5 MANAGE SHIFT DUTIES WITH 50% REGISTRY PERSONNEL. THIS PLACES A
6 GREATER BURDEN ON OUR FULL-TIME EMPLOYEES, WHO THEN MUST
7 SHOULDER INCREASED RESPONSIBILITIES BECAUSE TEMPORARY REGISTRY
8 EMPLOYEES CANNOT PERFORM SPECIAL PROCEDURES OR MEET
9 PRODUCTIVITY LEVELS OF COUNTY EMPLOYEES. THIS SITUATION WILL
10 BE EXACERBATED BY MANY OF OUR SENIOR DEDICATED EMPLOYEES
11 NEARING RETIREMENT. TO FILL THESE STAFFING NEEDS WITH FULL-
12 TIME DEDICATED COUNTY EMPLOYEES CAN ONLY BE ACCOMPLISHED IF
13 OUR COMPENSATION AGAIN BECOMES COMPETITIVE. FROM THE LATE '80S
14 TO THE PRESENT, OUR RESPIRATORY COMPENSATION COMPETITIVENESS
15 HAS DECLINED FOR MANY REASONS. THIS RESULTED IN POSITIONS NOT
16 BEING FILLED AS RETIREMENTS AND TRANSFERS OCCURRED. THIS
17 CONDITION HAS BEEN MAGNIFIED BY THE ADMINISTRATION'S
18 INITIATING HIRING FREEZES ON OUR DEPARTMENT'S ABILITY TO FILL
19 PREVIOUSLY ALLOCATED BUDGETED POSITIONS WITH FULL-TIME
20 DEDICATED PERSONNEL. THE ONLY MEANS APPLIED TO RECTIFY THIS
21 PROBLEM HAS BEEN THE HABITUAL USE OF REGISTRY EMPLOYEES. IN
22 THE N.I.C.U., WE HAVE THERAPISTS THAT ARE ALSO NEARING
23 RETIREMENT AGE AND WE'LL HAVE DIFFICULTY FILLING THOSE
24 POSITIONS, ALSO. IN MY DEPARTMENT, WHERE WE MANAGE 23-WEEK-TO-
25 TERM CRITICAL NEWBORNS, OUR DEDICATED FULL-TIME EMPLOYEES WORK



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1 EVERY DAY ACCOMPLISHING THE REQUIREMENTS OF THE NEW THIRD
2 LEVEL CLASSIFICATION. WE INTERACT WITH ATTENDING PHYSICIANS
3 AND PHARMACISTS TO FORMULATE PATIENT CARE PLANS. WE INTERACT
4 WITH ATTENDING PHYSICIANS AND PHARMACISTS TO FORMULATE PATIENT
5 CARE PLANS. WE PROVIDE TECHNICAL CONSULTATION TO PHYSICIANS IN
6 THE ASSESSMENT AND EVALUATION OF PATIENTS IN CRITICAL
7 RESPIRATORY PROBLEMS TO PROVIDE ALTERNATIVE MODALITIES OF
8 CARE.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I'M GOING TO ASK YOU TO
11 CONCLUDE, IF YOU CAN.

12

13 **PAUL SCHMIDT:** I'VE ONLY GOT ABOUT A PARAGRAPH TO GO.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** GO AHEAD.

16

17 **PAUL SCHMIDT:** OKAY. WE PARTICIPATE IN THE INTERNAL AND
18 EXTERNAL CRITICAL TRANSPORTS OF PATIENTS REQUIRING CONTINUOUS
19 VENTILATION. WE ARE ALSO REQUIRED TO INSTRUCT RESIDENTS IN
20 PROPER RESUSCITATION AND INTUBATION TECHNIQUES. UNFORTUNATELY,
21 THE BULK OF OUR CAREGIVERS WILL BE RELEGATED TO THE LOWER,
22 NON-COMPETITIVE SECOND LEVEL CLASSIFICATION. YET, OVER THE
23 LAST FEW YEARS, PERSONNEL HAVE BEEN TRAINED FOR THREE MONTHS
24 ONLY TO LEAVE WHEN THEY ARE QUALIFIED TO WORK INDEPENDENTLY IN
25 A N.I.C.U. FOR BETTER SALARIES AT COMPETING OUR HOSPITALS.



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1 CONVERSELY, OTHERS WE HAVE TRAINED ARE NOT CAPABLE OF
2 DEMONSTRATING THE ABILITY TO FUNCTION AT OUR LEVEL 3 CARE
3 UNIT. THEREFORE, I AM REQUESTING THAT YOU CONSIDER ALL 18
4 POSITIONS IN THE N.I.C.U. TO BECOME BUDGETED AND ALLOCATED TO
5 THE THIRD LEVEL RESPIRATORY CARE. WITHOUT THIS, WE WOULD BE
6 UNABLE TO COMPETE FOR THE BRIGHTEST AND MOST SKILLED. I THANK
7 YOU AGAIN FOR YOUR TIME AND CONSIDERATION IN THESE MATTERS.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. IS DEBORAH MYLES
10 HERE? ALL RIGHT. YOU'RE NEXT. THEN-- ARE YOU KATHLEEN AUSTIN?

11

12 **NATALEE AMBROSE:** I'M NATALEE AMBROSE.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE NATALEE AMBROSE. OKAY,
15 YOU'LL BE NEXT. MS. MYLES.

16

17 **DEBORAH MYLES:** GOOD MORNING. MY NAME IS DEBORAH MYLES. I'VE
18 BEEN A COUNTY EMPLOYEE FOR 27 YEARS. AS RESPIRATORY CARE
19 PRACTITIONERS, WE PROVIDE CLINICAL MANAGEMENT SUPPORT TO A
20 UNIQUE AND CHALLENGING PATIENT POPULATION THAT REQUIRES
21 COMPREHENSIVE AND SOPHISTICATED CLINICAL SKILLS. THE
22 UNIQUENESS OF OUR CLINICAL MODEL IS THAT OUR CLINICIANS
23 PRACTICE TOTALLY AND EXCLUSIVELY IN THE CRITICAL CARE
24 ENVIRONMENT. THIS IS THE DIRECTION OF OUR PROFESSION FOR THE
25 FUTURE. AT COUNTY U.S.C., WE ARE THE LEADING EDGE OF TEACHING



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1 AND TECHNOLOGY AND CLINICAL PRACTICE NOW. IN COOPERATION WITH
2 OTHER HEALTH PROFESSIONS, WE FOCUS ON ACHIEVING THE SYSTEM'S
3 MISSION THROUGH COMPREHENSIVE RESPIRATORY CARE. ADDITIONAL
4 EXAMPLES INCLUDE PARTICIPATION IN CLINICAL TRIALS, PUBLISHED
5 PEER REVIEW ARTICLE SUPPORT, RECOGNITION WITH THE COMMUNITY
6 FOR EDUCATION SUPPORT. THIS IS REALLY ACHIEVED THROUGH STAFF
7 LOYALTY AND LONGEVITY. AS YOU KNOW, WE ARE A REGIONAL BURN
8 CENTER AND, UNLIKE MOST RESPIRATORY CARE DEPARTMENTS IN THE
9 NATION, WE ARE PROUD THAT OUR STAFF OPERATES THE NEWEST OF
10 MECHANICAL VENTILATORS, WHICH HAVE LED TO REDUCED LENGTHS OF
11 STAYS AND CLINICAL OUTCOMES THAT THE DEPARTMENT OF HEALTH
12 SERVICE CAN BE EXTREMELY PROUD OF. MANY OF THESE PATIENTS
13 COULD OR COULD NOT BE ACCEPTED AT OTHER FACILITIES. THE
14 MORTALITY RATE OF OUR BURN PATIENTS HAS DROPPED APPROXIMATELY
15 70%. THE CLEAR CHALLENGE TO CONTINUE THIS HIGH LEVEL OF CARE
16 IS THE MARKETPLACE OF THE ISSUES IDENTIFIED THROUGH BOTH THE
17 A.A.R.C., MANPOWER SURVEY FOUND IN 2004 AND FEEDBACK FROM OUR
18 STUDENTS, INCLUDING THE FOLLOWING, IMPROVEMENT IN THE CURRENT
19 CLINICAL LADDER. THIS RELATES TO THE SENIOR AND LEAD R.C.P.
20 POSITIONS THAT WE'RE REQUESTING TO BE ALLOCATED. PREVAILING
21 SALARIES AND COMPETITIVENESS, AVAILABILITY OF QUALIFIED NEW
22 HIRES. THIS IS WHY WE ASK FOR YOUR SUPPORT AND DIRECTIONS TO
23 ALLEVIATE THESE CHALLENGES. WE ARE OPEN FOR ANY QUESTIONS THAT
24 YOU MAY HAVE ABOUT OUR DAILY ROUTINE AND OUR PERCEIVED



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1 REQUIREMENTS TO MAINTAIN THIS HIGH LEVEL OF RESPIRATORY CARE
2 AT COUNTY U.S.C. MEDICAL CENTER, UNIT ONE. THANK YOU.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ALL RIGHT. NOW, MISS
5 AMBROSE.

6

7 **NATALEE AMBROSE:** THANK YOU. GOOD MORNING. IT'S WITH ENTHUSIASM
8 THAT I URGE YOU TO SUPPORT THE COMMUNITY AND SENIOR SERVICES
9 DEPARTMENT'S BUDGET REQUEST FOR PLANNING AND COORDINATION. IT
10 IS A SPARK OF FUTURE VISION TO DEVELOP A STAFF THAT CAN
11 PROVIDE LEADERSHIP AND TECHNICAL SUPPORT TO AGENCIES AND LOCAL
12 GROUPS TO MEET THE CHALLENGES OF OUR SENIOR COMMUNITIES.
13 ISSUES OF HOUSING AND TRANSPORTATION WAS SPOKEN OF AT THE
14 RECENT FORUMS. MOST NOTABLY, THOUGH, WAS AN ENTHUSIASM TO
15 SHARE IDEAS AND TO SEE HOW WE CAN COMBINE WITH AGENCIES TO
16 MEET THE CHALLENGE. NATIONALLY, IT'S NOW THE 60 PLUS AGE GROUP
17 WE ARE TALKING ABOUT AS THE OLDER POPULATION. AT MEETINGS
18 NATIONALLY, THAT IS THE FOCUS OF THE YOUNG BOOMERS COMING IN
19 AND SO OFTEN THEY ARE THE CARETAKERS OF THE 80-YEAR-OLDS. THIS
20 PROVIDES A DIFFERENT CHALLENGE FOR AGENCIES AND FOR LOCAL
21 NEIGHBORHOOD GROUPS. COMMUNICATION IS IMPORTANT. THIS OPENS UP
22 THE INCREASED NEED TO THE COUNTY SENIOR SERVICES DEPARTMENT TO
23 ENLARGE TECHNICAL SUPPORT AS THE CONFIGURATION OF NEEDS AND
24 SERVICES SHIFT. THE DEPARTMENT IS TO BE COMMENDED FOR
25 RECOGNIZING THIS NEED. THE CHALLENGE OF EFFECTIVE LEADERSHIP



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1 AND SUPPORT IS A CURRENT CHALLENGE UNIQUELY DIFFERENT IN THIS
2 DECADE. C.S.F. NEEDS TO BE POISED TO ADDRESS THIS CHALLENGE
3 AND TO SAY NOTHING ABOUT THE INTERDEPARTMENTAL COORDINATION
4 THAT IS NEEDED. ONE FURTHER DEVELOPMENT, THE CHALLENGE OF
5 BRAIN RESEARCH STATING THAT MENTAL EXERCISE IS A PLUS, BRAINS
6 DO HELP-- HAVE CELLS THAT DO REPRODUCE AND PHYSICAL ACTIVITY
7 IS VITAL ARE IMPORTANT AREAS THAT WE NEED TO MAKE OUR SENIOR
8 POPULATION MORE AWARE OF. THUS, THE C.S.F.'S FUNCTION OF
9 LEADING AND WORKING BETWEEN AGENCIES, BOTH THE FUNDED AGENCIES
10 AND THE DEPARTMENT'S OTHER AGENCIES DEALING WITH THE ELDERLY.
11 TRAINING AND COORDINATION ARE NECESSARY IN ORDER TO ADJUST TO
12 THE CHANGING WAYS. I URGE YOU THUS TO FUND THE BUDGET ITEM TO
13 MAKE THIS PROGRAM POSSIBLE FOR OUR ELDER POPULATION AND THE
14 SERVICES THEY WILL NEED. IT IS TO THE CREDIT OF THE PRESENT
15 C.S.F. STAFF THAT THERE IS A RECOGNITION OF SHIFTS AND SERVICE
16 FACTORS FOR THIS POPULATION IN THE COMING DECADES.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU VERY MUCH.

19

20 **JOSHUA RUTKOFF:** I'M HERE ON BEHALF OF KATHLEEN AUSTRIA.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** KATHLEEN AUSTIN?

23

24 **JOSHUA RUTKOFF:** I'M HERE ON HER BEHALF. JOSHUA RUTKOFF,
25 DIRECTOR OF PUBLIC SERVICES FOR...



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The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE JOSHUA RUTKOFF, OKAY. I
3 CALLED YOUR NAME, TOO. OKAY. GO AHEAD. HANG ON A SECOND, JOSH.
4 LET ME ASK MR. MARVIN SCHNACHTER. IS HE HERE? BOB ERLENBUSCH,
5 AND FRANK TAMBORELLO. IS HE NOT HERE? HOW ABOUT RACHEL
6 FELDSTEIN? OKAY. I THINK WILL FILL UP THE SEATS. MR. RUTKOFF?

7

8 **JOSHUA RUTKOFF:** GOOD MORNING, BOARD OF SUPERVISORS. I WANTED
9 TO PROVIDE SOME CONTEXT AND BACKGROUND TO THE TESTIMONY YOU
10 HEARD FROM OUR THREE RESPIRATORY CARE PRACTITIONERS. WE'VE
11 DONE A LOT OF GOOD WORK TOGETHER OVER THE COURSE OF THE PAST
12 13 MONTHS TO REALLY ADDRESS SOME OF THE ISSUES RELATED TO THE
13 RESPIRATORY CARE PRACTITIONERS. THE CONTRACTING IN OF THE WORK
14 THAT HAD BEEN DONE BY PRIMEDICA EMPLOYEES WAS AN IMPORTANT
15 FIRST STEP AND, ALTHOUGH THERE ARE STILL SOME CHALLENGES
16 RELATED TO THAT PROCESS THAT WE'RE WORKING ON TO ADDRESS, WE
17 HOPE THAT WE'RE REALLY CREATING A MODEL FOR HOW WE CONTRACT
18 WORK BACK INTO THE COUNTY IN THE INTEREST OF BOTH QUALITY
19 PATIENT CARE SERVICES AND COST SAVINGS. MOST RECENTLY, WE'VE
20 ACCOMPLISHED COLLABORATIVELY A RECLASSIFICATION OF THE
21 RESPIRATORY CARE PRACTITIONER SERIES AND, AS WE SEE IT, THE
22 REALLY CRITICAL CHALLENGE AHEAD IS TO MAKE SURE WE ALLOCATE
23 THIS POSITIONS PROPERLY. SO THAT'S THE CONTEXT FOR THE
24 TESTIMONY THAT YOU JUST HEARD. THE OTHER ITEM THAT WE WANT TO
25 HIGHLIGHT FOR YOU TODAY IS THAT WE HAVE A IMPORTANT



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1 OPPORTUNITY BEFORE US TO BUILD ON THE WORK WE DID TO CREATE
2 THE HEALTHCARE INTERPRETER CLASSIFICATION. WE'RE QUITE PLEASED
3 THAT WE'VE BEEN ABLE TO CREATE THIS NEW CLASSIFICATION, WHICH
4 CAN ONLY ENHANCE THE QUALITY OF SERVICES THAT WE PROVIDE IN
5 OUR HOSPITALS AND CLINICS, SO WE URGE YOU TO TAKE THE NEXT
6 STEPS, TO CREATE THE BUDGETED ITEMS THROUGHOUT OUR SYSTEM SO
7 THAT WE CAN IMPLEMENT THIS AND REALLY BUILD ON THE GOOD WORK
8 WE'VE DONE TOGETHER. THANK YOU VERY MUCH.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MISS RHONDA MEISTER.
11 JUDY VAUGHN. IS JUDY VAUGHN HERE? STEPHANIE HARDY? LESLIE
12 CROON? DENISE MICHELLE TORRES? OKAY. SO THE NEXT PERSON WE
13 HAVE IS MARVIN SCHACHTER.

14

15 **MARVIN SCHACHTER:** GOOD MORNING. I'M SPEAKING HERE AS A
16 REPRESENTATIVE OF THE ADVISORY COUNCIL OF THE LOS ANGELES
17 COUNCIL AREA AGENCY ON AGING, WHICH, UNDER THE TERMS OF THE
18 OLD AMERICANS ACT AND THE OLDER CALIFORNIANS ACT, IT'S GIVEN
19 THE RESPONSIBILITY OF PARTICIPATING IN THE PLANNING PROCESS TO
20 MONITOR THE PROGRAMS AND TO ACT AS ADVOCATES FOR THE NEARLY A
21 MILLION AND A HALF OLDER ADULTS HERE IN LOS ANGELES COUNTY.
22 I'M ALSO SPEAKING AS A REPRESENTATIVE OF A.A.R.P., WHICH HAS
23 700,000 DUES PAYING, CURRENTLY DUES PAYING MEMBERS HERE IN LOS
24 ANGELES COUNTY. WE'RE VERY APPRECIATIVE OF THE SENSITIVITY AND
25 THE SUPPORT THAT THE MEMBERS OF THIS BOARD OF SUPERVISORS HAVE



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1 GIVEN TO THE SENIOR COMMUNITY. I HARDLY THINK THERE'S AN
2 ACTIVITY IN YOUR DISTRICTS THAT WE HAVE NOT ASKED FOR SUPPORT
3 AND RECEIVED SUPPORT FROM THE MEMBERS OF THE BOARD. BUT WE'RE
4 FACED WITH SOME VERY SERIOUS ISSUES THAT WE NEED TO SPEAK OUT
5 ON. WE'RE CONSCIOUS OF THE RESPONSIBILITIES OF THE BOARD AND
6 THE PRESSURES ON THE BOARD, THE DEMANDS ON THE BOARD THAT
7 OCCUR THAT WE SUPPORT AND UNDERSTAND BUT THE ENORMOUS PROBLEMS
8 FACED BY A GROWING SENIOR COMMUNITY WE FEEL HAVE TO BE
9 ADDRESSED BY THE BOARD OF SUPERVISORS. PERHAPS THE BOARD IS
10 NOT ALWAYS CONSCIOUS OF THE FACT THAT, OF THE TOTAL BUDGET OF
11 THE AREA AGENCY FOR AGING OF \$70,100,000, THE COUNTY
12 CONTRIBUTES A VERY TINY PROPORTION OF THOSE FUNDS. OF THOSE
13 \$70 MILLION, 33 MILLION COME FROM FEDERAL FUNDS, 20.5 MILLION
14 COMES FROM STATE FUNDS, 14.5 MILLION DOLLARS COMES FROM
15 COOPERATING AGENCIES AND FROM FEES THAT SENIORS PAY TO
16 PARTICIPATE IN PROGRAMS, CONTRIBUTIONS TO THE MEAL PROGRAMS.
17 THE COUNTY CONTRIBUTES, OF THAT \$70 MILLION, 1-1/2 MILLION
18 DOLLARS OF THE GENERAL FUNDS OF THE COUNTY. THE AREAS THAT WE
19 HAVE FOCUSED ON IN THE BUDGET PRESENTED BY THE DEPARTMENT ARE
20 AREAS THAT I THINK ARE UNCONSCIONABLE IF WE DO NOT RESPOND TO
21 THEM. FOR EXAMPLE, WE ASK FOR A MILLION DOLLARS TO SUPPORT THE
22 MEALS PROGRAM, THE NUTRITION PROGRAM OF THE AGENCY FOR AGING.
23 THAT'S \$1 MILLION. WE SUPPLY 187,000 MEALS EVERY SINGLE MONTH
24 AND THERE ARE PEOPLE WHO CANNOT GET ON THAT LIST BECAUSE WE
25 DON'T HAVE ENOUGH MONEY. WE ARE ASKING FOR \$3.6 MILLION TO



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1 SUPPORT THE TRANSPORTATION PROGRAM. EVERYONE KNOWS THAT
2 SENIORS WHO DO NOT HAVE TRANSPORTATION, WHO CANNOT AVAIL
3 THEMSELVES OF THE PUBLIC TRANSPORTATION SYSTEM, DEPEND ON
4 ACCESS SERVICES OR PROGRAMS OF THAT SORT. THOSE PROGRAMS, IF
5 EVERY SENIOR TOOK ADVANTAGE OF IT, WOULD BE IN A TOTAL STATE
6 OF COLLAPSE. \$3.6 MILLION IS AN ESSENTIAL PART TO DO SOMETHING
7 ABOUT A SITUATION THAT NEEDS CURING. AND LASTLY WE ASK FOR A
8 MILLION DOLLARS TO SUPPORT THE STAFF WORK THAT WOULD MAKE IT
9 POSSIBLE FOR THE AGENCY AND ITS VOLUNTEERS, VOLUNTEERS LIKE ME
10 AND THE HUNDREDS OF OTHERS OF SENIORS WHO PARTICIPATE, TO
11 COORDINATE AND BE MORE EFFECTIVE, RAISE ADDITIONAL MONEY,
12 INCREASE THE SERVICES, AND IMPROVE THE WORK. I URGE THE BOARD
13 TO TAKE COGNIZANCE OF THE VERY SMALL CONTRIBUTION NOW BEING
14 MADE AND URGE YOUR SUPPORT OF THE PROPOSALS MADE BY THE
15 AGENCY. THANK YOU VERY MUCH.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ARE YOU ASKING FOR THESE FUNDS FOR
18 SENIORS THROUGHOUT THE COUNTY OR JUST IN THE UNINCORPORATED
19 PORTIONS OF THE COUNTY?

20

21 **MARVIN SCHACHTER:** NO. THIS IS FOR-- THE PROGRAMS AND THE
22 ACTIVITIES TAKE PLACE THROUGHOUT THE COUNTY.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND. THAT'S WHY I ASKED.

25



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1 **MARVIN SCHACHTER:** THAT'S RIGHT, INCLUDING SOME OF OUR
2 ACTIVITIES ARE-- WE HAVE DEVELOPED AND, UNDER THE LEADERSHIP
3 OF OUR NEW DIRECTOR, CYNTHIA BANKS AND LAURA TREJO, A LEVEL OF
4 COOPERATION BETWEEN THE CITY AND COUNTY OF AN UNPRECEDENTED
5 LEVEL.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND, SO HAVE YOU GONE TO,
8 LET'S SAY, THE CITY OF LOS ANGELES AND ASKED THEM FOR GENERAL
9 FUND APPROPRIATION TO HANDLE THE SENIORS IN THEIR CITY, WHICH
10 IS ABOUT 35, 40% OF THE COUNTY OF LOS ANGELES?

11

12 **MARVIN SCHACHTER:** YES, IT INCLUDES AGENCIES THAT FUNCTION
13 WITHIN CITIES. FOR EXAMPLE, WE JUST FINISHED...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** STOP FOR A SECOND. I JUST ASKED
16 YOU A MINUTE AGO, ARE YOU ASKING FOR FUNDS FOR THIS AGENCY FOR
17 THE ENTIRE COUNTY?

18

19 **MARVIN SCHACHTER:** YES.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** AND YOU SAID YES.

22

23 **MARVIN SCHACHTER:** YES.

24

25 **SUP. MOLINA:** I DON'T THINK HE MEANS THAT.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, WELL, I'LL ASK IT A THIRD
3 TIME. DO YOU WANT THE COUNTY GENERAL FUND TO FUND PROGRAMS
4 WITHIN THE CITY OF LOS ANGELES FOR SENIORS?

5

6 **MARVIN SCHACHTER:** NO, NO, NO.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WHAT DO YOU MEAN?

9

10 **MARVIN SCHACHTER:** ESSENTIALLY, THE PROGRAMS THAT WE CONDUCT
11 ARE PROGRAMS-- SOME OF OUR PROGRAMS ARE CITY AND COUNTY. MOST
12 OF OUR PROGRAMS ARE ESSENTIALLY AND ENTIRELY IN COUNTY AREAS.
13 THE MEAL PROGRAMS THAT WE SUPPORT ARE IN THE COUNTY AREAS.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S WHAT I WANTED TO KNOW. ALL
16 RIGHT.

17

18 **MARVIN SCHACHTER:** YES. BUT, BECAUSE WE HAVE A COOPERATIVE
19 RELATIONSHIP, WE ALSO FUNCTION IN COOPERATION WITH THE CITY.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND.

22

23 **MARVIN SCHACHTER:** NO, WE'RE TALKING ABOUT COUNTY PROGRAMS.

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** WE DIDN'T UNDERSTAND EACH OTHER
2 AND NOW WE DO. OKAY.

3

4 **MARVIN SCHACHTER:** YES, WE'RE TALKING ABOUT COUNTY PROGRAMS.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. CAN YOU LEAVE US WITH A
7 COPY-- IS YOUR TESTIMONY PREPARED OR...

8

9 **MARVIN SCHACHTER:** NO. I SPEAK OFF THE CUFF BUT I HAVE HERE THE
10 PROPOSAL MADE BY THE DEPARTMENT, SIGNED BY CYNTHIA BANKS, THAT
11 INCLUDES THESE PROPOSALS.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. WE HAVE THAT.

14

15 **SUP. MOLINA:** MAY I ASK A QUESTION?

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. MOLINA?

18

19 **MARVIN SCHACHTER:** YOU'LL HAVE TO EXCUSE ME. I HAVE A V.A.
20 HEARING AID. V.A. HEARING AIDS DON'T WORK VERY WELL.

21

22 **SUP. MOLINA:** ALL RIGHT. WELL, I'LL TRY AND BE AS LOUD AS I
23 CAN. YESTERDAY, WHEN I WAS GETTING BRIEFED, I HEARD ABOUT THE
24 WAITING LIST FOR SENIORS FOR THE MEALS PROGRAM. NOW, THAT IS
25 IN THE UNINCORPORATED AREAS. I'M ASKING FOR ALL THE WAITING



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1 LISTS IN MY AREAS BECAUSE I CERTAINLY HAVEN'T BEEN MADE AWARE
2 OF IT AND I'M WONDERING, IF IT'S THE WAITING LISTS FOR MEAL
3 DELIVERY OR IF IT'S WAITING LISTS TO ACTUALLY HAVE A MEAL
4 WITHIN OUR SENIOR CENTERS OR OUR PARKS. DO YOU KNOW?

5

6 **MARVIN SCHACHTER:** IT INCLUDES BOTH PROGRAMS.

7

8 **SUP. MOLINA:** SO YOUR MILLION DOLLARS THAT YOU'RE MAKING A
9 REQUEST IS NOT NECESSARILY FOR THE MEAL ITSELF BUT FOR THE
10 ADMINISTRATION, COORDINATION, AND GATHERING OF VOLUNTEERS?

11

12 **MARVIN SCHACHTER:** NO-- WELL, IT INCLUDES THE DELIVERY, COST OF
13 THE MEALS AND THE SUPPORT OF THE PROGRAM.

14

15 **SUP. MOLINA:** RIGHT NOW, THE PROGRAM, UNDER WHERE WE GET THESE
16 MEALS, IS BASICALLY A FEDERAL SPONSOR, RIGHT, ONCE YOU QUALIFY
17 INDIVIDUAL?

18

19 **MARVIN SCHACHTER:** YES, THAT'S RIGHT.

20

21 **SUP. MOLINA:** SO THE COST FOR US WOULD BE, AGAIN, THE
22 ADMINISTRATIVE, THE DELIVERY, AND...

23

24 **MARVIN SCHACHTER:** THAT'S RIGHT. IT'S REALLY TO SUPPLEMENT THE
25 FEDERAL FUNDS. ESSENTIALLY, THE SERVICE PROGRAMS THAT WE



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1 CONDUCT ARE SUPPORTED BY STATE AND FEDERAL FUNDS. VERY LITTLE
2 OF THE COUNTY FUNDS ARE USED FOR ACTUALLY DELIVERY OF
3 SERVICES. WE ADMINISTER THE SERVICES, WE PARTICIPATE AND
4 ORGANIZE THE VOLUNTEER-- THE SENIOR VOLUNTEERS WHO
5 PARTICIPATE, WE COORDINATE ACTIVITIES, WE WORK WITH PRIVATE
6 AGENCIES, AND THAT'S AN ENORMOUSLY IMPORTANT PART OF THE JOB
7 AND ONE REASON WHY THE PROPOSAL FOR STAFF HELP IS SO
8 IMPORTANT. WE CAN UTILIZE THOSE FUNDS TO PRODUCE MORE SERVICES
9 AND MORE EFFECTIVE PROGRAMS ON BEHALF OF THE SENIORS IN LOS
10 ANGELES COUNTY. WE HAVE THE ABILITY TO DO THAT BUT NOT THE
11 PEOPLE TO DO THE JOB THAT'S NECESSARY.

12

13 **SUP. MOLINA:** ALL RIGHT. THANK YOU SO MUCH.

14

15 **MARVIN SCHACHTER:** THANK YOU.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OTHER QUESTIONS OF MR.
18 SCHACHTER? IF NOT, OKAY. OKAY. WE HAVE BOB, YOU'RE NEXT. THEM
19 JUST CALL-- IS BRENDA WILSON HERE? BRENDA WILSON. SUSAN
20 BURTON. ARE YOU SUSAN? OKAY. COME ON DOWN. MR. ERLENBUSCH.

21

22 **BOB ERLENBUSCH:** GOOD MORNING. I'M BOB ERLENBUSCH. I'M THE
23 EXECUTIVE DIRECTOR OF THE LOS ANGELES COALITION TO END HUNGER
24 AND HOMELESSNESS. A NUMBER OF US ARE HERE TO URGE YOU TO
25 CONTINUE THE DOWN PAYMENT THAT YOU DID TO ADDRESS THE CRISIS



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1 OF HOMELESSNESS IN OUR COUNTY. SUPERVISOR YAROSLAVSKY, A YEAR
2 AGO, ALMOST TO THE DAY, YOU PLEDGED AT THE PRESS CONFERENCE
3 FOR "BRING L.A. HOME", THE 10-YEAR PLAN TO END HOMELESSNESS,
4 THAT YOU WOULD NOT LET THAT PLAN SIT ON THE SHELF, AND EACH OF
5 YOU HAVE MADE THAT COMMITMENT THROUGH THE LEADERSHIP OF OUR
6 C.A.O. AND THE VERY CAPABLE LEADERSHIP OF LARRY SHEEHAN IN THE
7 SERVICE INTEGRATION BRANCH. YOUR TEAM HAS WORKED TIRELESSLY TO
8 IMPLEMENT THE HOMELESS PREVENTION INITIATIVE THAT YOU'VE
9 DEDICATED \$100 MILLION TO. AS YOU KNOW, 80 MILLION OF THAT 100
10 MILLION IS ONE-TIME MONEY ONLY, AND A NUMBER OF US ARE HERE
11 TODAY TO SAY THAT THAT MONEY-- THAT FUNDING NEEDS TO BE ON AN
12 ONGOING BASIS. THE CRITICAL NEED FOR THAT FUNDING COMES FROM
13 THE VERY FACT THAT OUR FEDERAL GOVERNMENT, THROUGH THE
14 DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT, H.U.D., IS
15 WALKING AWAY FROM FUNDING SUPPORTIVE SERVICES AND MOVING TO
16 MORE BRICKS AND MORTAR. SO THE HOMELESS PREVENTION INITIATIVE,
17 THAT \$80 MILLION THAT GOES AROUND THE COMMUNITY TO SERVICES IS
18 VIRTUALLY ONE OF THE LAST FEW PLACES THAT DIRECT SERVICE
19 PROVIDERS CAN GO TO FUND THE SUPPORTIVE SERVICES THEY PROVIDE
20 AND A NUMBER ARE HERE TODAY TO TELL YOU THAT. LOS ANGELES, AS
21 YOU KNOW, IS THE DISGRACE OF BEING THE HOMELESS CAPITAL OF THE
22 UNITED STATES, 88,000 HOMELESS PEOPLE ON ANY GIVEN NIGHT
23 SCATTERED THROUGHOUT EACH OF YOUR DISTRICTS. NEW YORK SPENDS
24 ABOUT \$600 MILLION ON HOMELESS SERVICES A YEAR BECAUSE THEY
25 DON'T HAVE HALF THE HOMELESS POPULATION THAT WE DO IN NEW



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1 YORK. THAT WORKS OUT TO \$20,000 PER HOMELESS PERSON. SAN
2 FRANCISCO, IT WORKS OUT TO 13,000 PER HOMELESS PERSON. IN LOS
3 ANGELES, IT WORKS OUT TO \$545 PER HOMELESS PERSON. YOU KNOW
4 THAT WE CAN DO BETTER. WE NEED YOU TO CONTINUE THE LEADERSHIP
5 THAT YOU PROVIDED LAST YEAR. WE DO NOT, BY ANY STRETCH OF THE
6 IMAGINATION, WANT TO PIT HOMELESS PEOPLE AGAINST SENIORS,
7 AGAINST PEOPLE WITH A.I.D.S. AND ALL THE OTHER DIFFICULT
8 DECISIONS THAT YOU'VE GOT BUT WE NEED THE C.A.O. AND YOU
9 CONTINUE TO WORK YOUR MAGIC TO FIND THAT \$80 MILLION, TO EVEN
10 FIND MORE, TO CONTINUE TO PUT THE DOWN PAYMENT ON ENDING AND
11 PREVENTING HOMELESSNESS IN THIS COUNTY. THANK YOU.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. JUST IN THE INTEREST OF
14 STATISTICAL FAIRNESS, WHEN YOU TALK ABOUT THE TWO CITIES, YOU
15 TALKED ABOUT NEW YORK AND SAN FRANCISCO, THEY ALSO HAPPEN TO
16 BE CITY COUNTIES, YOU'RE MERGING ALL OF THE RESOURCES THERE
17 AND YOU, I ASSUME, DID NOT DO THAT HERE. I STILL THINK WE
18 WOULD BE SHORT OF WHAT IS BEING SPENT CERTAINLY IN NEW YORK.
19 WE HAVE A LONG-- HANG ON-- WE HAVE A LONG WAY TO GO TO MATCH
20 THEM BUT I THINK IT'S A LITTLE BIT BETTER THAN YOU DESCRIBED
21 IT. SECONDLY, AND I APPRECIATE-- I'LL JUST STATE THIS. I KNOW
22 THERE ARE A NUMBER OF OTHERS WHO ARE GOING TO SPEAK TO THE
23 SAME ISSUE, PERSONALLY, SPEAKING FOR MYSELF, I DON'T HAVE A
24 DISAGREEMENT WITH YOU ON AN ONGOING COMMITMENT. I THINK WE
25 ACTUALLY BROKE THROUGH A BARRIER LAST YEAR WHEN THE BOARD



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1 UNANIMOUSLY, AND I THOUGHT IT WAS SIGNIFICANT THAT IT WAS
2 UNANIMOUS, MADE THIS REALLY INCREDIBLE COMMITMENT OUT OF
3 GENERAL FUND DOLLARS. THESE ARE NOT FEDERAL DOLLARS. THESE ARE
4 OUR MONEYS THAT WE COULD HAVE USED FOR VIRTUALLY ANYTHING. I
5 THINK IT SHOWED THE COMMITMENT THAT EACH MEMBER OF THE BOARD
6 HAD TO THIS ISSUE. I AM A LITTLE FRUSTRATED THAT IT HAS TAKEN
7 US SO LONG TO GET MONEY OUT THE DOOR AND WE'RE STILL NOT
8 GETTING MONEY OUT THE DOOR, AND WHILE-- AND WE ARE GOING TO
9 GET IT, AND I WILL SAY THIS, I PREFER TO WAIT TO GET IT OUT
10 THE DOOR CORRECTLY THAN TO RUSH AND FRITTER IT AWAY. AND I
11 THINK YOU'D AGREE WITH ME ON THAT, AND I THINK WE'RE STARTING
12 TO BUILD SOME MOMENTUM. PART OF IT REQUIRES A PARTNERSHIP WITH
13 OUR CITIES, AND OUR ROLE IS LARGELY ON THE HUMAN SERVICE SIDE,
14 AND WE'RE THERE AND I'VE MADE THIS CLEAR TO A NUMBER OF THE
15 INTERESTED STAKEHOLDERS ON THIS, AS HAVE OTHER OF MY
16 COLLEAGUES THAT WE -- OUR HUMAN RESOURCES, OUR MENTAL HEALTH,
17 CHILD WELFARE, SUPERVISOR MOLINA'S INITIATIVE IN THE SKID ROW
18 AREA IN PARTICULAR I THOUGHT WAS INDICATIVE OF THAT, AND OTHER
19 SERVICES THAT WE PROVIDE, WE'RE READY TO PARTNER BUT WE NEED
20 PARTNERS, AND, IN THE CASE OF THE OVER 100 MILLION THAT WE SET
21 ASIDE OVER THE LAST TWO YEARS, CLOSE TO 120 MILLION, A LOT OF
22 THAT, A GOOD CHUNK OF THAT COULD BE USED FOR THE BUILDING OF
23 INFRASTRUCTURE THAT WE REQUIRE A PARTNERSHIP WITH THE CITIES.
24 THERE'S GOING TO BE SOME DEVELOPMENT OF INFRASTRUCTURE,
25 PERHAPS IN THE UNINCORPORATED AREA. I KNOW THE HARBOR GATEWAY



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1 IS ONE AREA WHERE THERE'S ACTUALLY NOT ONLY RECEPTIVITY BUT
2 ANXIOUS-- THEY'RE ANXIOUS TO GET GOING. WE'RE TRYING TO WORK
3 ON SOMETHING IN WEST L.A., WESTERN PART OF THE COUNTY. WE'RE
4 ANXIOUS TO GET GOING. WE'VE GOT A LOT OF OTHER STUFF THERE AS
5 HAVE OTHERS BUT THE LION'S SHARE OF IT, WE'RE STILL GOING TO
6 NEED SOME HELP AND SOME PARTNERSHIP FROM THE CITY. IT'S NOT
7 GOING TO GET DONE AT L.A.H.S.A., IT'S NOT GOING TO GET DONE AT
8 6:00 A.M. MEETINGS, IT'S NOT GOING TO GET DONE AT CONFERENCES
9 IN BOARDROOMS, IT'S GOING TO GET DONE THROUGH POLITICAL WILL
10 AND LEADERSHIP WHEN ALL OF US, AND I WOULD SAY MOST OF US HERE
11 ARE READY TO DO THAT, FIND PARTNERS IN THE MUNICIPALITIES WHO
12 ARE READY TO SHOW AND EXERCISE SOME POLITICAL LEADERSHIP AND
13 SAY WE'RE GOING TO DO SOMETHING, WE'RE GOING TO MAKE SOMETHING
14 HAPPEN HERE, HERE, THERE, BECAUSE THE FUNDS ARE THERE. THE
15 TRAGEDY OF ALL OF THIS IS THAT WE HAVE-- WE HAVE ENOUGH MONEY
16 TO KEEP OURSELVES BUSY DEVELOPING INFRASTRUCTURE TO ADDRESS
17 THE CHALLENGES OF THE HOMELESS, JUST THE PHYSICAL
18 INFRASTRUCTURE, FOR THE BETTER PART OF A YEAR OR MORE, IF NOT
19 MORE, AND THAT DOESN'T INCLUDE THE HUMAN SERVICE SIDE, WHICH
20 IS THERE AND WE'RE READY TO IMPLEMENT IN A VERY COMPREHENSIVE
21 AND INNOVATIVE WAY AND THINK OUTSIDE THE BOX, WHICH I DON'T
22 THINK WE NEED TO CONVINCE ANYBODY OF THAT. SO I'M NOT AVERSE
23 TO WHAT YOU'RE ADVOCATING. I JUST FIND IT HARD TO SAY WE'RE
24 GOING TO PUT ANOTHER 80 MILLION IN THIS YEAR WHEN WE HAVE--
25 HOW MUCH HAVE WE SPENT THIS YEAR? HOW MUCH WILL WE HAVE SPENT



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1 THIS YEAR? 20 MILLION? 30 MILLION? IF WE'RE LUCKY. AGAIN, I
2 DON'T WANT-- IT'S NOT PANNING THE COUNTY FOR THAT. I THINK
3 PART OF IT IS OUR FAULT BUT THE LION'S SHARE OF IT IS IT JUST
4 TAKES TIME TO GEAR UP AND GET IT GOING. ONCE IT STARTS GOING,
5 THEN WE'LL BE IN THE NORMAL SITUATION THAT YOU JUST HEARD FROM
6 THE SENIORS, WHICH IS WE WANT MORE. I THINK THERE WILL-- I
7 THINK THERE WILL BE MORE, ONCE THE PIPELINE IS FILLED AND I
8 CERTAINLY AM COMMITTED TO THAT. SO I THINK-- DAVID, MAYBE YOU
9 WANT TO ADDRESSES WHAT YOUR THINKING WAS WHEN YOU DEVELOPED
10 THE BUDGET.

11

12 **C.A.O. JANSSEN:** MR. CHAIR, I APPRECIATE THE FACT THAT BOB AND
13 ALL OF THESE PEOPLE ARE HERE TO KEEP THE PRESSURE ON US TO
14 COME UP WITH ONGOING FUNDING FOR THE ISSUE. I DO. BECAUSE, AS
15 THEY KNOW AND YOU CERTAINLY KNOW, THE DEMANDS ON US FOR
16 EXPENDITURES THROUGHOUT THE COUNTY, FROM JAILS TO MENTAL
17 HEALTH TO PROBATION, ARE OVERWHELMING, AND, IF YOU DON'T HAVE
18 THE CONSTANT INTEREST, PRESSURE, DEMAND FOR RESOURCES IN A
19 PARTICULAR AREA, THEY'RE GOING TO GO SOMEWHERE ELSE. SO I
20 THINK IT'S GOOD THAT THEY'RE HERE, I THINK IT'S GOOD THAT THEY
21 CONTINUE TO KEEP PRESSURE ON US TO DO THE RIGHT THING. IN
22 TERMS OF NEXT YEAR'S BUDGET, WE'RE ROLLING OVER ABOUT \$53
23 MILLION OF ONE-TIME MONEY. WE'RE ROLLING OVER SOME OF THE
24 ONGOING MONEY. WE ARE, IN THE SOCIAL SERVICES PROGRAM, MAKING
25 A LOT OF PROGRESS, PARTICULARLY ON SKID ROW. WE'RE JUST ABOUT



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1 READY TO START ROLLING OUT THE ONE-TIME EXPENDITURES. SO I
2 DON'T THINK WE COULD SPEND MORE MONEY NEXT YEAR IS WHAT I'M
3 SAYING BUT I THINK IT'S GOOD THAT HE'S HERE AND COMES BACK
4 NEXT YEAR.

5

6 **BOB ERLENBUSCH:** TRUST ME, WE'LL BE BACK.

7

8 **C.A.O. JANSSEN:** TO KEEP THE PRESSURE ON US TO IDENTIFY THE
9 RESOURCES THAT ARE NECESSARY TO MAKE THE INITIATIVE THAT YOUR
10 BOARD APPROVED SUCCESSFUL.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. AND I THINK THAT'S WELL
13 SAID. THE FACT THAT IT'S BEING ROLLED OVER AND NOT REVERTING
14 TO THE GENERAL FUND TO BE SPENT ELSEWHERE I THINK IS AN
15 INDICATION OF WHERE WE'RE ALL COMING FROM AND WHERE THE COUNTY
16 ADMINISTRATION IS COMING FROM.

17

18 **BOB ERLENBUSCH:** THAT IS GOOD NEWS.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** IT IS GOOD NEWS, AND THERE'S A
21 COMMITMENT HERE, I DON'T THINK -- I KNOW YOU KNOW THAT AND WE
22 NEED TO CONTINUE TO DEMONSTRATE THAT. I ASK YOU, AND I KNOW
23 YOU'RE AWARE OF THIS, TOO, HELP US GET PARTNERS. HELP US GET
24 PARTNERS.

25



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1 **BOB ERLENBUSCH:** ABSOLUTELY.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** I'VE SPOKEN TO MY CITIES, AND I
4 HAVE SEVERAL OF THEM, ONE PRETTY BIG ONE, AND I SAID, GET A
5 SITE. WE'RE DYING TO WRITE YOU A CHECK TO HELP YOU, TO
6 LEVERAGE YOUR DOLLARS. WE'RE THERE. WE'RE DOING IT WITH SANTA
7 MONICA, BIG TIME, AND I THINK SUPERVISOR BURKE, IN CULVER
8 CITY, SHE'S BEEN DOING IT DOWN THERE, AND WE'RE TRYING TO FIND
9 WAYS TO DO THIS. ONE PROJECT AT A TIME, ONE HOMELESS PERSON AT
10 A TIME, A HUNDRED HOMELESS PERSONS AT A TIME, AND THEN MAYBE
11 WE'LL GET TO THE 90,000. I SAID THIS THE OTHER DAY AT NEW
12 DIRECTIONS WHEN I SPOKE, YOU PROBABLY WERE THERE, I DON'T KNOW
13 IF YOU WERE BUT IT WAS EARLY IN THE MORNING BUT YOU'RE AN
14 EARLY BIRD, THAT IT'S DAUNTING WHEN YOU TALK ABOUT 90,000
15 HOMELESS. I MEAN, YOU KNOW, PEOPLE LOOK AT IT AND SAY, THE
16 HELL WITH THAT, LET'S GO TO SOMETHING WE CAN HANDLE. SO I
17 THINK TALKING ABOUT 90,000 IS IMPORTANT BUT DEALING WITH A
18 HUNDRED IS DOABLE, AND I FEAR THAT SOMETIMES THE WHOLE SYSTEM,
19 OUR SYSTEM OF COUNTY AND CITY AND STATE AND FEDERAL, GETS SO
20 DAUNTED BY THE MAGNITUDE OF THE PROBLEM THAT THEY DON'T EVEN
21 WANT TO TACKLE WHAT IS TACKLEABLE, AND SO-- YOU KNOW. THERE
22 ARE A FEW EXAMPLES TO THE CONTRARY. THERE'S A FEW CITIES THAT
23 HAVE REALLY GONE THE EXTRA MILE, AND THAT THEY HAVE FOUND THAT
24 THIS COUNTY HAS BEEN RESPONSIVE AND THIS COUNTY WANTS TO BE A
25 PARTNER. WE'VE GOT FUNDS. WE DO NOT LIKE SITTING ON FUNDS BUT



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1 WE CAN'T SPEND IT ON THIN AIR. SO IT'S A PARTNERSHIP, AND
2 WE'RE THERE.

3

4 **BOB ERLENBUSCH:** WELL, WE WILL CONTINUE TO PUT THE PRESSURE ON
5 ESPECIALLY LOS ANGELES CITY. I DON'T KNOW IF YOU KNOW, A
6 COUPLE WEEKS AGO, WE DID A TENT CITY ON THE LAWN ALL DAY AT
7 CITY HALL. THERE WAS NO NEED TO DO A TENT CITY ON THE STEPS OF
8 THE BOARD OF SUPERVISORS BECAUSE WE KNOW OF YOUR COMMITMENT.
9 THE REALITY IS...

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, THEY'VE GOT GRASS AT CITY
12 HALL, WE HAVEN'T. [LAUGHTER]

13

14 **BOB ERLENBUSCH:** YEAH, IT'S A LOT EASIER. AND IT'S TOO HOT OUT
15 THERE. BUT THE REALITY IS IS THAT THE CITY OF LOS ANGELES
16 SHOULD BE PARTNERING WITH YOU AND IT'S SHAMEFUL THAT THEY HAVE
17 NOT STEPPED UP TO THE PLATE IN THE SAME WAY THAT THE COUNTY
18 HAS, AND WE WILL CONTINUE TO SEEK OUT PARTNERS AROUND THE
19 COUNTY. I MEAN, WE STILL THINK THAT, WITH YOUR LEADERSHIP, AN
20 88-CITY SUMMIT, INCLUDING THE COUNTY, WOULD BE A GOOD IDEA. WE
21 REALLY, YOU KNOW, AT THE END OF THE DAY, IT'S NOT TALK FROM A
22 PRESS CONFERENCE, IT'S UNITS PLACED IN COMMUNITIES AND THE
23 L.A. COALITION TO END HUNGER AND HOMELESSNESS IS COMMITTED TO
24 A "YES IN MY BACKYARD" CAMPAIGN OVER THE NEXT FEW YEARS.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, YOU'RE RIGHT, AND I'M
2 OPTIMISTIC, I'M OPTIMISTIC THAT THE CITY WILL MOVE IN OUR
3 DIRECTION. I KNOW THAT THE ADMINISTRATION OVER THERE WANTS TO
4 DO THE RIGHT THING, AND, AS CHURCHILL SAID, DEMOCRACY
5 EVENTUALLY DOES THE RIGHT THING BUT ONLY AFTER EXHAUSTING ALL
6 THE ALTERNATIVES. AND, AS JOHN WOODEN SAID, I'M IN A QUOTABLE
7 MOOD HERE TODAY, DON'T CONFUSE ACTIVITY WITH RESULTS. AND ALL
8 OF THE MEETINGS AND THINGS KEEP US BUSY BUT THEY DON'T PRODUCE
9 RESULTS. GETTING PRODUCT OUT THE DOOR, AND THAT'S WHAT I'VE
10 SAID TO OUR OWN PEOPLE, TO DAVID, AND I'VE SAID IT TO MY OWN
11 STAFF, LET'S GET PRODUCT OUT THE DOOR. WE CAN DO ONE PROJECT,
12 THAT'S BETTER THAN ZERO AND TWO IS BETTER THAN ONE. SO, BOB, I
13 WANT TO THANK YOU FOR YOUR LEADERSHIP ON THIS. WE HAVE NOT
14 ALWAYS SEEN EYE TO EYE ON EVERY SINGLE ISSUE IN THE COUNTY BUT
15 I THINK YOUR PERSONAL LEADERSHIP AND YOUR COLLEAGUES HAVE MADE
16 A BIG DIFFERENCE IN THIS COUNTY IN GETTING US TO WHERE WE ARE,
17 AND I KNOW IT WILL HELP TO US WHERE WE WANT TO GO, SO I WANT
18 TO THANK YOU FOR THAT.

19

20 **SUP. BURKE:** YOU KNOW, I THINK THAT WE HAVE TO LOOK AT THE
21 UNINCORPORATED AREA, AND IF YOU TAKE THE AREA OF LOS ANGELES
22 COUNTY THAT'S UNINCORPORATED AND TAKE THE AMOUNT OF MONEY,
23 PLUS THE AMOUNT THAT WE PUT THROUGH C.D.C., BECAUSE WE DO
24 HAVE, IN MY DISTRICT, A NUMBER OF THE PROJECTS THAT ARE THE
25 HOMELESS RESIDENTIAL FACILITIES ARE FUNDED BY OUR COMMUNITY



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1 BLOCK GRANTS OR BY MONEYS THAT ARE PART OF OUR C.D.C. SO WHEN
2 YOU TAKE THE UNINCORPORATED AREA, WE HAVE-- OUR NUMBER IS NOT
3 \$500. IT'S MUCH MORE THAN THAT FOR THE UNINCORPORATED AREA.
4 NOW, IF YOU'RE GOING TO GIVE US THE RESPONSIBILITY OF ALL THE
5 COUNTY IN 88 CITIES, OF COURSE OUR NUMBER FALLS DOWN BUT WE
6 DO-- I'LL HAVE TO TELL YOU, IN MY DISTRICT, I THINK WE HAVE
7 MOVED FORWARD IN TERMS OF IDENTIFYING SITES AND PROVIDING
8 FACILITIES. WE NEED, OF COURSE, TO MOVE FORWARD AND GET MORE
9 BECAUSE THEY NEED TO BE MORE DISPERSED, AND I RECOGNIZE WE
10 HAVE TO MOVE AWAY FROM SKID ROW, WE HAVE TO MOVE AWAY FROM
11 SOME OF OUR AREAS IN SOUTH CENTRAL LOS ANGELES THAT ARE BEING
12 IMPACTED AND TAKING A DISPROPORTIONATE AMOUNT OF THE
13 FACILITIES BUT WE ARE EAGER TO MOVE FORWARD AND WE HAVE PEOPLE
14 STANDING IN LINE WHO WANT TO BUILD THE FACILITIES, IF WE
15 IDENTIFY THE FUNDS. BUT I DO THINK THAT YOU HAVE TO LOOK AT
16 THE NUMBER OF PEOPLE IN THE UNINCORPORATED AREA AND NOT GIVE
17 US RESPONSIBILITY FOR THE ENTIRE COUNTY.

18
19 **SUP. YAROSLAVSKY, CHAIRMAN:** ALTHOUGH I WILL SAY, YVONNE, THAT,
20 ON THE MENTAL HEALTH SIDE, ON SOME OF THE HUMAN SERVICE SIDE,
21 WE INVEST A LOT.

22
23 **SUP. BURKE:** OH, WE DO. WELL, WE INVEST A LOT IN TERMS OF
24 FACILITY WITH C.D.C.



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. YEAH. BUT WE CAN DO MORE.

2

3 **SUP. BURKE:** OF COURSE.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** AND, WITH THE RESOURCES WE HAVE,
6 WE CAN ALWAYS DO MORE. ALL RIGHT. LET'S GO ON. LET'S SEE. I
7 CALLED ON FRANK TAMBORELLO, BUT HE WASN'T HERE. RHONDA
8 MEISTER, NO, SHE WASN'T HERE, EITHER. RACHEL FELDSTEIN. YOU'RE
9 HERE.

10

11 **RACHEL FELDSTEIN:** HI. I AM HERE. MY NAME IS RACHEL FELDSTEIN
12 AND I'M THE ASSOCIATE DIRECTOR OF NEW DIRECTIONS AND I WAS
13 HERE TO TALK ABOUT THE HOMELESS PREVENTION INITIATIVE. IT KIND
14 OF SOUNDS LIKE WE'VE GONE THROUGH THE LOOPS ALREADY BUT
15 INSTEAD WHAT I CAN DO IS TALK A LITTLE BIT ABOUT NEW
16 DIRECTIONS, AND ONE OF THE-- WHAT YOU SAID, SUPERVISOR
17 YAROSLAVSKY, ABOUT HELPING ONE PERSON AT A TIME, HELPING A
18 HUNDRED PEOPLE AT A TIME, AND GIVE YOU JUST A TASTE OF HELPING
19 700 PEOPLE THAT GO THROUGH THE NEW DIRECTIONS PROGRAM IN ANY
20 GIVEN YEAR. WE DEPEND ON ALL THESE HOMELESS PREVENTION MONEY
21 TO BE ABLE TO PROVIDE SERVICES TO HOMELESS VETERANS. ABOUT
22 HALF OF OUR VETERANS HAVE SUBSTANCE ABUSE ISSUES, ARE MULTI-
23 DIAGNOSED AND HAVE LOTS AND LOTS OF ISSUES GOING ON. WE ARE A
24 VERY SUCCESSFUL PROGRAM. WE DO HELP ONE PERSON AT A TIME GET
25 THROUGH THE PROGRAM BUT WE CONTINUE TO NEED OPERATING FUNDING,



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1 AND THOUGH WE ARE, YEAR BY YEAR, GETTING GRANTS AND DONATIONS,
2 WE NEED CONSISTENT OPERATING SOURCES. COSTS HAVE GONE UP, THE
3 DIAGNOSES OF THE INDIVIDUALS THAT WE'RE TREATING GOES UP.
4 CURRENTLY, WE SEE PEOPLE, OUR AVERAGE AGE OF THE PERSON WE SEE
5 IS ABOUT 47, IN THE UPPER 40S. THEY TEND TO BE VIETNAM ERA
6 VETS OR OLDER GENTLEMEN. WE ARE JUST NOW BEGINNING TO SEE
7 PEOPLE COMING BACK FROM OPERATION IRAQI FREEDOM AND OPERATION
8 ENDURING FREEDOM, THE 22-YEAR-OLDS, THE 24-YEAR-OLDS WHO ARE
9 MULTI, MULTI-DIAGNOSED, WHO HAVE MANY, MANY ISSUES GOING ON,
10 WHO HAVE SHORT ATTENTION SPANS, WHO DON'T YET ACCEPT THAT THEY
11 NEED SOME HELP, AND TAKE A DIFFERENT TYPE OF PROVISION OF
12 CARE. AND SO WE ARE IN THE PROCESS RIGHT NOW OF FIGURING OUT
13 HOW TO DEAL WITH A NEW GENERATION OF VETERANS AND WORK WITH A
14 NEW GENERATION OF ILLNESSES, A NEW GENERATION OF TRAUMA,
15 THOUGH MOST OF OUR RESIDENTS CURRENTLY EXPERIENCED TRAUMA,
16 THEY'VE EXPERIENCED CHILDHOOD TRAUMA, THEY'VE EXPERIENCED
17 MILITARY TRAUMA, THEY'VE EXPERIENCED TRAUMA OF BEING A
18 HOMELESS PERSON. THE NEW IRAQI-AFGHANISTAN VETS HAVE A NEW
19 LAYER OF P.T.S.D. AND A NEW LAYER OF TRAUMA AND IT TAKES--
20 OBVIOUSLY, IT TAKES FUNDING TO BE ABLE TO MEET THE NEEDS OF
21 THE PEOPLE WE'RE SEEING NOW AND I JUST WANT TO THANK YOU AGAIN
22 FOR THE HUNDRED MILLION DOLLARS THAT YOU DEDICATED ONCE AND
23 URGE YOU TO CONTINUE TO DEDICATE MONEY TO THIS POPULATION
24 BECAUSE THEY'RE NOT GOING AWAY, WE'RE JUST CREATING MORE AND
25 MORE HOMELESS PEOPLE. SO, AS WE HELP ONE PERSON GET OFF THE



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1 STREETS, A NEW ONE COMES TO REPLACE THEM, AND IT'S AN ONGOING
2 ISSUE, AND I WOULD LOVE TO BE ABLE TO SAY WE'VE WORKED
3 OURSELVES OUT OF JOBS BUT THE REALITY IS, IS, AT THIS POINT,
4 WE AREN'T GOING TO BE ABLE TO DO THAT AND WE JUST NEED TO
5 CONTINUE SERVING THIS POPULATION. THANK YOU.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, RACHEL. THANKS FOR ALL
8 THE WORK THAT NEW DIRECTIONS DOES, A LOT OF GREAT PARTNERS
9 WITH THE COUNTY AND OTHERS IN THIS REGION.

10

11 **RACHEL FELDSTEIN:** THANK YOU FOR YOUR SUPPORT.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** RHONDA MEISTER, JUDY VAUGHN,
14 STEPHANIE HARDY, LESLIE CROON, DENNIS MICHELLE TORRES, YOU'RE
15 HERE, AND BRENDA WILSON? NO? SUSAN BURTON. THAT'S YOU. LET ME
16 CALL A COUPLE MORE. RUTH MAYFIELD? COME ON DOWN. SUSIE
17 SHANNON? IS MS. SHANNON HERE? NOT HERE. VICKIE DONALDSON? IS
18 VICKIE DONALDSON HERE?

19

20 **SPEAKER:** SHE'S NOT HERE.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** NOT HERE. GILBERT SALDATE. IS HE
23 HERE? COME ON DOWN. GREAT. ALL RIGHT. WE ARE AT DENISE
24 MICHELLE TORRES.

25



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1 **DENISE MICHELLE TORRES:** YES. HI. I'M DENISE MICHELLE TORRES. I
2 AM HERE TO SPEAK PERSONALLY OF MY EXPERIENCES AND HOW I'VE
3 BENEFITED FROM THE CONTINUED FINANCING THAT YOU GUYS HAVE DONE
4 WITH THE COUNTY. I'M ONE OF THOSE HOMELESS VETERANS THAT THIS
5 YOUNG LADY WAS SPEAKING ABOUT. NOT TOO LONG AGO, AS FAR AS TWO
6 YEARS AGO, I WAS A HOMELESS VETERAN, A HEROIN ADDICT, I HAVE
7 FULL-BLOWN A.I.D.S., AND I WAS HOMELESS. I'M A HOSPICE
8 SURVIVOR, SO THERE WAS A TIME WHEN I REALLY DIDN'T THINK I WAS
9 GOING TO LIVE BUT I WAS REALLY GRATEFUL THAT, WHEN I DID START
10 MY ROAD TO RECOVERY AND MY HEALTH STARTED IMPROVING, THAT,
11 BECAUSE OF PROGRAMS AND FINANCING AND THE CONTINUOUS FINANCING
12 TO THESE DIFFERENT PROGRAMS, I'D BE IN A REAL HOPELESS STATE
13 RIGHT NOW BECAUSE I NEEDED A LEG UP. SO I GUESS BASICALLY WHAT
14 I'M HERE TO DO IS TO SPEAK ON BEHALF OF THOSE THAT COME BEFORE
15 ME AND THOSE WHO MAY COME BEHIND ME THAT CAN HAVE HOPE, YOU
16 KNOW, AND, WITH FINANCING AND PROVISIONS FOR THE HOMELESS AND
17 ASSISTING IN TRANSITIONING US FROM ONE AREA OF LIFE TO
18 ANOTHER, I'M WITH THE TARZANA TREATMENT CENTER AND I'M IN
19 THEIR TRANSITIONAL HOUSING PROGRAM. I'M ON FAST TRACK, I'M ON
20 THE LIST, I'M WAITING FOR MY PERMANENT HOUSING. I WANT MY NAME
21 ON A LEASE, I'D LIKE TO HAVE A KEY TO MY OWN PLACE BUT, UNTIL
22 SUCH TIME, I NEED THAT LEG UP, AND THE TREATMENT CENTER AND
23 THE TRADITIONAL HOUSING PROGRAM HAS PROVIDED ME WITH THAT. IT
24 HAS AFFORDED ME A CHANCE TO BREATHE INSTEAD OF BEING STRESSED.
25 I'VE BEEN CLEAN OFF THE DRUGS, I TAKE MY MEDICATION. I JUST



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1 DON'T HAVE THE STRESSES THAT I HAD WHEN I WAS HOMELESS. AND,
2 IF I HAD NOT HAD THIS LEG UP, I'M SURE BY NOW I WOULD HAVE
3 GIVEN UP BECAUSE I'M REALLY GOOD AT GIVING UP. SOMETIMES I
4 NEED THAT LEG UP AND I NEED SOMEBODY TO TELL ME IT'S GOING TO
5 BE OKAY. AND, AS LONG AS THIS FUNDING CAN BE CONTINUOUS, TO
6 HELP PROGRAMS LIKE TARZANA AND SOME OF THE OTHER PLACES THAT
7 I'VE HEARD TODAY, I'M SURE A LOT OF OTHER PEOPLE ARE GOING TO
8 BE IN THE POSITION THAT I AM RIGHT NOW. I'M GRATEFUL TO GOD
9 FOR EVERYTHING THAT'S HAPPENING TO ME IN MY LIFE BUT I ALSO
10 KNOW THAT IT IS A DIRECT RESULT OF THAT LEG UP, YOU KNOW, AND
11 I JUST WANTED TO THANK YOU FOR WHAT YOU HAVE DONE FOR THE
12 COUNTY IN THE PAST AND TO ENCOURAGE YOU TO CONTINUE TO DO SO,
13 IF NOT EVEN MORE IN THE FUTURE BECAUSE THERE ARE GOING TO BE
14 MANY MORE JUST LIKE ME, I CAN GUARANTEE IT, THAT WILL BE JUST
15 AS GRATEFUL IF YOU CAN GIVE THEM THAT LEG UP.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU VERY MUCH, DENISE. SUSAN
18 BURTON.

19

20 **SUSAN BURTON:** OH, SHE'S GOING TO MAKE ME CRY. [LIGHT LAUGHTER
21]

22

23 **SUSAN BURTON:** SUPERVISOR BURKE, SUPERVISOR YAROSLAVSKY, AND
24 SUPERVISOR MOLINA, I'M A BOARD MEMBER WITH THE COALITION TO
25 END HUNGER AND HOMELESSNESS AND A SERVICE PROVIDER IN SPA 6.



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1 WE DO HOMELESS OUTREACH AND WE PROVIDE SERVICES TO WOMEN WHO
2 ARE TRANSITIONING BACK FROM PRISONS AND JAILS. AS YOU KNOW, SO
3 MANY PEOPLE ARE COMING BACK INTO THIS COUNTY, INTO THE CITY
4 FROM JAILS AND PRISONS AND IT'S ALMOST LIKE A TIDAL WAVE OF
5 PEOPLE COMING BACK INTO THE COMMUNITY. WE PROVIDE SERVICES TO
6 THOSE-- TO THE POPULATION OF WOMEN AND WE REUNITE WOMEN WITH
7 THEIR CHILDREN. AT THIS TIME, WE DO NOT GET ANY COUNTY MONEY,
8 ANY CITY MONEY, ANY FEDERAL MONEY. ALL OF OUR FUNDRAISING IS
9 THROUGH PUBLIC-- I'M SORRY, THROUGH PRIVATE FOUNDATIONS AND
10 INDIVIDUALS. BUT WHAT WE'VE DONE AT A NEW WAY OF LIFE IS
11 ACTUALLY BEEN ABLE TO TRANSITION WOMEN OUT OF PRISONS AND
12 JAILS WITH OVER 70% SUCCESS RATE, GET THEM BACK ON THEIR FEET,
13 GET THEIR CHILDREN OUT OF THE FOSTER CARE SYSTEM, AND FIND
14 THEM EMPLOYMENT TRAINING THAT THEY CAN GO ON AND LEAD HEALTHY
15 AND PRODUCTIVE LIVES. WE DO OUTREACH IN SPA 6 TO INDIVIDUALS
16 WHO ARE CHRONICALLY HOMELESS AND IN DANGER OF BEING HOMELESS.
17 THOSE THAT ARE CHRONICALLY HOMELESS HAVE-- ARE UNABLE TO
18 ACCESS THE HOMELESS SERVICES BECAUSE OF THE REQUIREMENTS. WE
19 WANT TO URGE YOU TO LOOK AT THE FUNDING, LOOK AT THE
20 REQUIREMENTS FOR HOMELESS PEOPLE TO BE ABLE TO ACCESS AS MUCH
21 AS A CAN OF BEANS, A BAR OF SOAP. WE WANT YOU TO LOOK AT THIS
22 HOMELESS CRISIS IS NOT GOING TO END IN A YEAR. IT DOES NEED
23 MULTI-YEAR FUNDING AND IT NEEDS TO BE LOOKED AT REALLY
24 INTRICATELY THAT THOSE DOLLARS ACTUALLY HIT THE TARGET IN
25 WHICH THEY ARE MEANT, IN WHICH THEY WERE MADE TO-- IN WHICH



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1 THE MONEY IS INTENDED FOR, BECAUSE WHAT WE SEE AT THE GROUND
2 LEVEL ON THE FRONT LINES IS THAT IT MISSES THE MARK, AND ONE
3 DAY I DO HOPE OR I WISH THAT A NEW WAY OF LIFE IS ABLE TO
4 ACCESS PUBLIC MONEY BUT, AS A SOBER-LIVING HOME, WE DON'T
5 QUALIFY. SO, AGAIN, I URGE YOU TO LOOK AT, YOU KNOW, HOW
6 MULTI-YEAR FUNDING CAN HAPPEN AND ALSO HOW THAT MONEY INTENDED
7 TO HIT THAT HOMELESS POPULATION AT THE GROUND LEVEL ACTUALLY
8 ALLOWS THAT POPULATION TO BE ABLE TO ACCESS SERVICES, TO BE
9 ABLE TO GET THE CASE MANAGEMENT, THE SUPPORT, THE BAR OF SOAP,
10 THE CAN OF BEANS AND SO FORTH THAT ALLOWS THEM ANOTHER DAY. SO
11 I THANK YOU FOR HAVING THIS HEARING HERE TODAY AND ALLOWING ME
12 TO BE HERE TO SPEAK.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU FOR COMING DOWN, SUSAN.
15 THANK YOU. RUTH MAYFIELD?

16

17 **RUTH MAYFIELD:** HI. MY NAME IS RUTH MAYFIELD, I'M ALSO WITH A
18 NEW WAY OF LIFE AND I COME FROM A HOMELESS STATE OF MIND
19 MYSELF, AND I DO THE OUTREACHING FOR W.L.C.A.C. HOMELESS ASSET
20 CENTER THROUGH A NEW WAY OF LIFE, SO I'M OUT THERE ON A DAILY
21 BASIS WITH THE PEOPLE THAT ARE HOMELESS AND SOMETIMES I GET SO
22 FRUSTRATED, I BACK TO THE OFFICE AND TELL SUE BECAUSE THERE'S
23 NOTHING THAT I CAN DO ABOUT IT AS FAR AS GETTING THEM SERVICES
24 BECAUSE, IF THEY DON'T HAVE A DOCUMENT, IF THEY DON'T HAVE A
25 PROOF OF INCOME, AND I'M TRYING TO REALLY FIGURE OUT HOW A



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1 HOMELESS IS GOING TO HAVE PROOF OF INCOME. IF THEY DON'T HAVE
2 THESE SERVICES, THESE DOCUMENTS, THEY CANNOT GET SERVICES. I
3 EVEN WENT TO EVEN PICKING PEOPLE UP IN MY OWN CAR, TAKING THEM
4 DOWN TO THE HOMELESS ASSET CENTER TO TRY TO GET THEM DOWN
5 THERE, COMING OUT OF MY POCKET MYSELF TO EVEN GET THEM A I.D.
6 SO THEY CAN BE ABLE TO GET SOME SERVICES. THE MULTI-YEAR FUNDS
7 NEED TO BE GIVEN TO HELP THESE PLACES THEY GO SO MANY, HOW
8 SHOULD I STATE IT, SO MANY BLACKS THAT KEEPS THEM FROM GETTING
9 ANY OF THESE SERVICES, YOU KNOW? I HAVE WOMEN WITH CHILDREN
10 THAT I PICK UP THAT DON'T HAVE NOWHERE TO GO, THEY'RE
11 HOMELESS, THEY'RE ON THE STREETS, I SEE THEM, I PICK THEM UP
12 TO TAKE THEM TO THE HOMELESS ASSET CENTER TO GET SERVICES.
13 THEY CAN'T GET SERVICES BECAUSE THEY DON'T HAVE A BIRTH
14 CERTIFICATE FOR ONE OF THE KIDS OR THEY DON'T HAVE A SOCIAL
15 SECURITY CARD OR THEY DON'T HAVE A IMMUNIZATION RECORD. NOW,
16 THEY HIT ME THAT THEY HAVE TO HAVE T.B. TESTS TO EVEN GET INTO
17 SHELTERS, YOU KNOW, SO IT'S LIKE WHAT ARE THEY SUPPOSED TO DO?
18 SO EVERY DAY, I'M TRUDGING OUT THERE FROM 9:00 TO 5:00 TRYING
19 TO HELP PEOPLE GET SERVICES AND I GET FRUSTRATED WHEN I GET
20 THEM DOWN THERE AND THEY CANNOT GET ANY SERVICES. SO THE FUNDS
21 ARE NEEDED, REALLY, REALLY NEEDED IN THE AREAS. AND, LIKE I
22 SAID, I COME FROM A HOMELESS STATE OF MIND, AND I WAS
23 SUPPORTED, I GOT SOME SUPPORT FROM PEOPLE, LIKE A NEW WAY OF
24 LIFE, WHEN I GOT OUT OF PRISON, THAT HELPED ME GET ON MY FEET.
25 AND THEN IT'S ANOTHER THING. IF YOU'RE COMING FROM PRISON,



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1 COMING FROM THE C.D.C., IF YOU GET OUT OF PRISON TO GO INTO
2 SOME OF THESE HOMELESS ASSET CENTERS, YOU'RE NOT QUALIFIED
3 HOMELESS, YOU'RE NOT QUALIFIED COMING OUT OF PRISON TO BE
4 HOMELESS AND THAT I DON'T UNDERSTAND AT ALL BECAUSE YOU HAVE
5 NOWHERE TO GO WHEN YOU LEAVE PRISON AT ALL. SO I HAVE RAN INTO
6 PEOPLE THAT WERE ON PAROLE THAT JUST GOT OUT, THAT NEED, YOU
7 KNOW, SOMEWHERE TO GO STAY, THEY COULDN'T GET NO SERVICES
8 BECAUSE THEY JUST GOT OUT OF PRISON. SO I BELIEVE SOME OF THE
9 FUNDING AND SOME OF THE CONTRACTS NEED TO BE LOOKED AT BECAUSE
10 THEY REALLY DISQUALIFY PEOPLE THAT REALLY, REALLY NEED IT AND
11 IF I PICK YOU UP ON BRIDGE AND TRY TO GET YOU SERVICES, YOU
12 DON'T EVEN QUALIFY BECAUSE YOU DON'T HAVE NO DOCUMENTS, AND
13 THEY'RE NOT EVEN WILLING TO TRY TO HELP YOU GET DOCUMENTS, YOU
14 KNOW? THEY GIVE A I.D. REDUCTION VERIFICATION BUT WHAT HAPPENS
15 IF YOU DON'T HAVE THE MONEY TO EVEN GET-- AND YOU DON'T EVEN
16 HAVE THE \$7 TO GET THE I.D.? SO YOU'RE STILL LEFT IN THE
17 STREETS. SO THIS IS A BIG ISSUE. AND LIKE I SAID, I'M OUT HERE
18 EVERY DAY DEALING WITH IT, EVERY DAY ONGOING. THANK YOU.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. YOUR NAME?

21

22 **SUSIE SHANNON:** SUSIE SHANNON.

23

24 **SUPERVISOR YAROSLAVSKY, CHAIRMAN:** OKAY. YOU'RE NEXT. AND THEN
25 MR. SALDATE. GO AHEAD, MS. SHANNON.



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1

SUSIE SHANNON: I'M SUSIE SHANNON. I'M THE EXECUTIVE DIRECTOR OF POVERTY MATTERS. WE HAVE PROVIDE DIRECT NIGHTTIME SERVICES ON SKID ROW AND ALSO ADVOCACY WORK ON A STATE AND LOCAL LEVEL. A LOT OF PEOPLE DON'T GET OUT TO SKID ROW AT NIGHT. IT'S ACTUALLY VERY APPALLING IN TERMS OF HOW PEOPLE HAVE TO LIVE. THERE ARE RATS EVERYWHERE. THERE ARE PEOPLE THERE WHO HAVE CANCER AND MYRIAD OTHER MEDICAL ISSUES. WE KNOW THAT THE ANSWER HERE IS HOUSING AND SUPPORTIVE SERVICES AND WE KNOW THAT YOU'RE DOING THE BEST THAT YOU CAN BUT WE ACTUALLY NEED MORE. I JUST THINK IT'S APPALLING THAT PEOPLE SHOULD HAVE TO LIVE LIKE THIS. AND I KNOW THAT A LOT OF PEOPLE DON'T GET OUT TO SKID ROW AT NIGHT BUT WE WANT TO ENCOURAGE YOU TO PUT AS MUCH MONEY AS YOU CAN INTO HOUSING AND SUPPORTIVE SERVICES SO THAT WE CAN GET FOLKS OFF OF SKID ROW AND OUT OF HOMELESSNESS. THANK YOU.

17

SUPERVISOR YAROSLAVSKY, CHAIRMAN: THANK YOU, MS. SHANNON. LET ME CALL, BEFORE I ASK MR. SALDATE TO SPEAK, IS KAREN EARL HERE? STEPHANIE KLASKY-GAMER AND MS. CARRIE GATLIN? MR. SALDATE?

22

GILBERT SALDATE: HELLO, GILBERT SALDATE. I AM A PASTOR IN THE CITY OF ALHAMBRA, ALSO A BOARD OF DIRECTORS WITH THE LOS ANGELES COALITION TO END HOMELESS AND HUNGER. ALSO, A



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1 REPRESENTATIVE AND A MEMBER OF THE EAST SAN GABRIELLE HOMELESS
2 CONSORTIUM. I'M HERE, I REALLY DON'T-- YOU'VE SAID ENOUGH,
3 ZEV, ABOUT THE ROLLOVER AND DAVID. ONE THING, DAVID, THANK YOU
4 FOR STAYING, FOR NEVER LEAVING. I THINK THERE'S MANY IN THE
5 COMMUNITY THAT ARE GRATEFUL FOR THAT. AND JUST I'M THANKFUL
6 FOR THE LEADERSHIP THAT THE COUNTY HAS DONE ON THE FUNDING FOR
7 HOMELESSNESS. ALSO WITH LARI SHEEHAN AND HER LEADERSHIP. BUT
8 ONE THING THAT'S GOING TO TAKE PLACE, THOUGH YOU'RE DOING THE
9 ROLLOVER ON THIS ONE-TIME MONEY, MAYBE IN '08/'09 THAT YOU CAN
10 PUT IT IN THE BUDGET. ONE THING THAT YOU'RE GOING TO FIND OUT
11 WHEN THE '08/'09 COMES AROUND IS THAT ALL THE AGENCIES AND
12 PROGRAMS THAT HAVE RECEIVED THIS ONE-TIME MONEY WITH THE
13 OUTCOMES WILL SHOW GOOD OUTCOMES AND IT WOULD BE VERY TERRIBLE
14 TO JUST SAY THIS WAS A ONE-TIME AND ALL OF A SUDDEN NOT HAVE
15 IT AND EVERYTHING THAT WAS DONE THAT WAS REALLY GOOD SO I
16 BELIEVE THAT THE COUNTY WANTS TO DO AND WILL DO THE RIGHT
17 THING SO I'M JUST AS DAVID JANSSEN SAID, HERE PUTTING THE
18 PRESSURE ONCE AGAIN THAT, YOU KNOW, IN '08/'09 REALLY TAKE
19 SOME STRONG CONSIDERATION BECAUSE THIS ONE-TIME MONIES GO OUT,
20 I'M PRETTY SURE THE R.F.P. IS GOING TO BE ATTACHED TO OUTCOME
21 MEASURES AND YOU'RE GOING TO HAVE SOME GOOD OUTCOMES. YOU'RE
22 GOING TO HAVE VERY GOOD OUTCOMES. AND, WHEN THAT HAPPENS, FOR
23 IT NOT TO BE IN THE LINE FOR A LINE ITEM IN THE BUDGET WOULD
24 JUST BE SHAMEFUL. BUT I DON'T THINK THAT'S WHAT THE BOARD



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1 WANTS TO DO. SO, ONCE AGAIN, JUST THANK YOU FOR YOUR
2 COMMITMENT ON THE HOMELESS ISSUES. THANK YOU.

3

4 **SUPERVISOR YAROSLAVSKY, CHAIRMAN:** THANK YOU. APPRECIATE THAT.
5 MISS GATLIN?

6

7 **CARRIE GATLIN:** GOOD MORNING. CARRIE GATLIN WITH THE UNION
8 RESCUE MISSION AND EIMAGO. THANKS FOR THE OPPORTUNITY TO SPEAK
9 ON THIS SUBJECT THIS MORNING. I WAS GOING TO ECHO SOME OF THE
10 THINGS THAT BOB ERLENBUSCH AND SOME OF THE OTHERS HAD ALREADY
11 TALKED ABOUT BUT I THINK IT'S MORE APPROPRIATE, GIVEN THE
12 DIALOGUE THAT YOU HAD-- AND THANK YOU, BY THE WAY, MR. CHAIR,
13 FOR TAKING THE TIME TO REALLY TALK ABOUT THE COUNTY'S
14 COMMITMENT. IT'S JUST A SHAME THAT THE WHOLE BOARD IS NOT HERE
15 TODAY TO BE A PART OF THAT DISCUSSION AND TO ECHO A UNIFIED
16 VOICE ON THAT COMMITMENT.

17

18 **SUPERVISOR YAROSLAVSKY, CHAIRMAN:** LET ME JUST EXPLAIN THAT THE
19 TWO MEMBERS WHO ARE NOT HERE ARE ATTENDING THE POLICE
20 MEMORIAL, LAW ENFORCEMENT MEMORIAL SERVICES IN WHITTIER. THAT
21 WAS PREARRANGED.

22

23 **CARRIE GATLIN:** I UNDERSTAND. NO CRITICISM THERE.

24



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1 **SUPERVISOR YAROSLAVSKY, CHAIRMAN:** WE'RE ALL UNITED ON THIS
2 ISSUE.

3

4 **CARRIE GATLIN:** OKAY, NO CRITICISM THERE. I WAS JUST EXPRESSING
5 THAT IT IS A SHAME THAT, YOU KNOW, YOU NEED A UNIFIED FRONT ON
6 THIS ISSUE. I WANT TO TELL YOU THAT YOU TALKED ABOUT
7 PARTNERSHIPS AND I WANT TO LET YOU KNOW THAT YOU DO HAVE
8 PARTNERSHIPS AND YOU HAVE THE PARTNERSHIPS OF THE SERVICE
9 PROVIDERS IN THE COMMUNITY. WHETHER YOU GET IT AND I KNOW THAT
10 THAT'S NOT WHAT YOU WERE TALKING ABOUT WHEN YOU WERE REFERRING
11 TO THE CITY PARTNERSHIPS BUT I DO WANT TO LET YOU KNOW THAT
12 THERE ARE COMMUNITY SERVICE PROVIDERS THAT TAKE THE TIME AND
13 HAVE THE COMMITMENT TO MAKING SURE THAT, ONE PERSON AT A TIME,
14 WE DO ADDRESS THE ISSUES OF HOMELESSNESS AND THEY RANGE FROM
15 PEOPLE COMING OUT OF THE HOSPITAL. NOW WE'RE TRYING TO WORK ON
16 SOME RESPITE CARE FOR, YOU KNOW, HOSPITAL DUMPING WITH THE
17 CITY. WE'VE GOT WOMEN AND CHILDREN COMING OUT OF DOMESTIC
18 VIOLENCE SITUATIONS. WE HAVE PEOPLE COMING OUT OF
19 INCARCERATION. AND SUSAN AND OTHERS EXPRESSED SOME OF THE
20 CHALLENGES AND THE BARRIERS THEY FACE. WE, TOO, AS SERVICE
21 PROVIDERS HAVE TO REALLY LOOK AT OUR SYSTEMS AND MAKE SURE
22 THAT WE'RE NOT CREATING ADDITIONAL BARRIERS FOR PEOPLE. WE'RE
23 COMMITTED TO DOING THAT. WE'RE COMMITTED TO BEING YOUR
24 PARTNERS. IN FACT, WE TAKE CARE OF ABOUT 2,300 PEOPLE A DAY ON
25 PRIVATE FUNDING THAT COMES FROM THE COMMUNITY. PEOPLE WHO ARE



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1 PHILANTHROPIC, WHO SUPPORT THE COMMUNITY EFFORTS. AND SO TO--
2 I WANT TO REITERATE THAT YOU HAVE A PARTNER THIS PROCESS AND
3 IT'S THE SERVICE PROVIDERS. AND THE MONIES, I KNOW THAT DAVID
4 JANSSEN AND LARI SHEEHAN, YOU HAVE A TERRIFIC GROUP WORKING IN
5 THE SERVICE INTEGRATION BRANCH AND I KNOW THAT THEY'RE WORKING
6 REAL HARD TO GET THIS MONEY OUT THE DOOR. BUT IT'S GOT TO-- IT
7 CANNOT JUST BE BUILDING UP THE COUNTY SERVICE STRUCTURE. IT
8 HAS TO BUILD UP THAT PUBLIC/PRIVATE PARTNERSHIP, AS WELL,
9 BECAUSE WE ARE TAKING CARE OF OVER 800 PEOPLE A NIGHT AND
10 2,300 PEOPLE A DAY WITH MEALS AND SUPPORT SERVICES ON BEHALF
11 OF THE COUNTY, YOUR MOST VULNERABLE CITIZENS. SO WE WOULD
12 ENCOURAGE YOU TO CONTINUE TO SUPPORT THE PUBLIC/PRIVATE
13 PARTNERSHIPS WITH THAT FUNDING.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK WE ALL SHARE THAT AND WE
16 VALUE THE PRIVATE PARTNERSHIPS THAT WE HAVE WITH THE NON-
17 PROFIT SECTOR. THEY ARE VERY IMPORTANT TO US AND OFTENTIMES DO
18 A BETTER JOB THAN WE DO, SO THAT'S NOT A PROBLEM. I DO WANT TO
19 JUST SAY, AS LONG AS YOU KIND OF BROUGHT IT UP, THAT WHAT I
20 DON'T LIKE TO SEE US DO IS WHEN SOME OTHER LEVEL OF GOVERNMENT
21 CUTS THE FUNDING FROM SOMEBODY AND THEN THAT SOMEBODY COMES
22 OVER HERE AND SAYS, BACKFILL THE MONEY THAT THE CITY OR THE
23 FEDS OR THE STATE JUST CUT FROM US. THAT'S NOT GROWING THE POT
24 AND WE SHOULD NOT BE, YOU KNOW, THE RICH UNCLE DOWN THE BLOCK
25 BECAUSE, (A) WE'RE NOT A RICH UNCLE, AND (B) EVERYBODY HAS A



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1 RESPONSIBILITY, AND WE HAD SUCH A CASE IN THE LAST YEAR, AND
2 IT REALLY-- I THINK IT RUBBED ALL OF US OR MOST OF US, IT
3 DIDN'T WARM THE COCKLES OF OUR HEART THAT WE WERE SPENDING AT
4 THE HIGH END OF SIX FIGURES TO BACKFILL MONEY THAT WAS PULLED
5 BY SOMEBODY ELSE FOR AN AGENCY. SO, I MEAN, YOU NEED TO KEEP
6 THE PRESSURE ON US BUT YOU NEED TO KEEP THE PRESSURE ON
7 EVERYBODY ELSE, TOO, BECAUSE, WHEN WE PUT THAT \$120 MILLION
8 UP, IT WASN'T TO MAINTAIN THE STATUS QUO, IT WAS TO ADVANCE
9 THE BALL. AND SO I HOPE THAT-- YOU'RE NOT THE AGENCY IN
10 QUESTION, SO I JUST TOOK ADVANTAGE OF YOUR-- YOU JOGGED MY
11 MEMORY ABOUT SOMETHING THAT I WANTED TO JUST GET ON THE RECORD
12 BUT YOU GUYS DO A GREAT JOB AND...

13

14 **CARRIE GATLIN:** CAN I JUST ADD SOMETHING, SUPER YAROSLAVSKY?

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** SURE.

17

18 **CARRIE GATLIN:** SUPERVISOR.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPER, SUPER YAROSLAVSKY.

21

22 **CARRIE GATLIN:** YEAH, THAT'S WHAT I MEANT, SUPER.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** SOMEBODY SAID I PUT THE "SUPER" IN
25 SUPERVISOR.



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1

2 **CARRIE GATLIN:** A LITTLE SLIP OF THE TONGUE, BUT APPROPRIATE, I
3 MIGHT ADD. LET ME JUST ADD SOMETHING. I CERTAINLY UNDERSTAND
4 YOUR CHALLENGE AND HEAR YOU AND WE'LL KEEP THE PRESSURE ON THE
5 OTHER SIDE. I CAN APPRECIATE WHERE YOU'RE COMING FROM. WE FACE
6 THE SAME CHALLENGE AS PRIVATE SERVICE PROVIDERS THAT DON'T GET
7 A LOT OF CITY/COUNTY FUNDING AND EVEN WHEN WE'RE IN A POSITION
8 LIKE WE ARE RIGHT NOW WITH HOPE GARDENS WHERE WE'RE HAVING
9 CASH FLOW ISSUES BECAUSE WE'VE INVESTED \$10 MILLION IN A
10 PROJECT THAT WE ARE STRUGGLING TO EVEN GET PRIVATE FUNDING ON
11 BECAUSE WE DON'T HAVE A C.U.P., EVEN WHEN WE'RE IN A SITUATION
12 LIKE THAT, WE HAVE TO, IN ORDER TO SLEEP AT NIGHT, I GOT TO
13 BACK UP AND SAY, YOU KNOW WHAT, EVEN IF EVERYBODY ELSE DOESN'T
14 DO THE RIGHT THING, WE GOT TO DO THE RIGHT THING, AND I
15 APPRECIATE THE FACT THAT THE SUPERVISORS HERE UNDERSTAND THAT.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THANK YOU, MISS GATLIN.
18 APPRECIATE IT VERY MUCH. I'M GOING TO GO DOWN THE LIST OF
19 PEOPLE WHO ARE ON OUR LIST WHO WERE NOT HERE. IS FRANK
20 TAMBORELLO HERE? JUDY VAUGHN? STEPHANIE HARDY, LESLIE CROON?
21 VICKIE DONALDSON, KAREN EARL, AND STEPHANIE KLASKY-GAMER.
22 THEY'RE NOT HERE. OKAY. THAT EXHAUSTS OUR LIST FOR THIS
23 MORNING. IS THERE ANYBODY IN THE AUDIENCE WHO WAS NOT ON OUR
24 LIST WHO WANTS TO BE HEARD? ONE PERSON. OKAY. COME ON UP.
25 WE'LL LET YOU COME ON DOWN. JUST IDENTIFY YOURSELF FOR THE



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1 RECORD, AFTER YOU SPEAK, IF IT'S ALL RIGHT WITH THE OTHER
2 MEMBERS OF THE BOARD, WE'LL RECESS UNTIL 2:30 AND WE HAVE THE
3 SHERIFF AND THE DISTRICT ATTORNEY AND A NUMBER OF OTHERS,
4 PROBATION CHIEF AND OTHERS. YOU CAN GIVE HIM ANY COPIES YOU'D
5 LIKE. HE'LL GET THEM DISTRIBUTED TO US. ALL RIGHT. WOULD YOU
6 IDENTIFY YOURSELF?

7

8 **WALTER JOHNSON:** SURE. I'M WALTER JOHNSON. I'M A CITIZEN. I
9 LIVE IN SANTA MONICA. GIVE THE COPIES TO THE-- THEY HAVE NAMES
10 ON THEM RIGHT THERE. AND THEN I HAVE ANOTHER SET HERE, AS
11 WELL. THOSE ARE DIFFERENT SETS. I HAVE ABOUT A ONE-MINUTE
12 TESTIMONY ON TWO DIFFERENT SUBJECTS. ONE ON HOMELESSNESS
13 FIRST. I'D LIKE TO PROPOSE THAT YOUR BUDGET INCLUDE ADDITIONAL
14 FUNDS TO PREVENT HOMELESSNESS BEFORE IT OCCURS BY PROVIDING
15 SCREENING, SHELTER AND GUIDANCE IN TWO CATEGORIES: PERSONS WHO
16 ARE RELEASED FROM THE COUNTY JAILS WHO DO NOT HAVE A HOME TO
17 RETURN TO SO THAT THE-- FACILITIES WILL BE PROVIDED WHEN
18 SOMEONE'S RELEASED FROM JAIL TO DETERMINE IF THEY DON'T HAVE A
19 HOME TO GO TO AND THEN SCREEN THEM AND SHELTER THEM AND GIVE
20 THEM GUIDANCE. THE SECOND CATEGORY IS PEOPLE WHO ARE RELEASED
21 FROM THE COUNTY HOSPITAL SHOULD ALSO BE SCREENED AND IF THEY
22 DON'T HAVE A HOME TO GO TO, THEY SHOULD BE GIVEN SHELTER AND
23 GUIDANCE. SO I'D LIKE TO PROPOSE THAT FUNDING BE PROVIDED FOR
24 THOSE TWO ACTIVITIES. I THINK IT'S BETTER TO PREVENT PEOPLE
25 FROM BECOMING HOMELESS BEFORE THEY GET ON THE STREET THAN TO



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1 WAIT UNTIL THEY'RE ON THE STREET AND SUFFER FROM THAT. AND I
2 PROVIDED COPIES OF THIS.

3

4 **SUPERVISOR YAROSLAVSKY, CHAIRMAN:** OKAY.

5

6 **WALTER JOHNSON:** THE SECOND CATEGORY I'D LIKE TO SPEAK ON IS
7 THE SHERIFF'S CUSTODY BUDGET. I WAS SADDENED TO REACH, ON PAGE
8 807 IN THE BUDGET, THAT WE CAN EXPECT TWO HOMICIDES IN THE
9 L.A. COUNTY JAIL SYSTEM DURING THE 2007/2008 BUDGET YEAR.
10 GOING TO JAIL SHOULD NOT BE A DEATH SENTENCE FOR ANYONE. AND,
11 LOOKING AT YOUR BUDGET, I CAN SEE THAT THE SHERIFF REQUESTED
12 ABOUT 8,900 CUSTODY POSITIONS FOR THE 2007/2008 YEAR. BUT THAT
13 HAS BEEN REDUCED IN YOUR BUDGET TO ABOUT 6,600 CUSTODY
14 POSITIONS. GIVEN THE FACT THAT WE CONTINUE TO HAVE SERIOUS
15 INJURIES AND HOMICIDES IN THE JAIL, I BELIEVE THAT WE NEED TO
16 GIVE THE SHERIFF THE CUSTODY, THE UNIFIED GUARDS THAT HE
17 NEEDS. WE LIVE IN THE RICHEST TIME IN ALL OF HISTORY. WE LIVE
18 IN THE RICHEST COUNTRY OF THE WORLD. AND THIS COUNTY, I
19 BELIEVE, CAN AFFORD TO OPERATE A DECENT JAIL SYSTEM. THANK YOU
20 VERY MUCH.

21

22 **SUPERVISOR YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU, MR.
23 JOHNSON, WALTER JOHNSON. YOU HAD A HELL OF AN ARM IN YOUR DAY,
24 I TELL YOU. MR. JANSSEN, COULD YOU, ON MR. JOHNSON'S FIRST



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1 SUGGESTION, COULD YOU ASK YOUR STAFF, LARI AND HER STAFF TO--

2 I KNOW THERE'S BEEN SOME DISCUSSION ABOUT DOING STUFF?

3

4 **C.A.O. JANSSEN:** WE ARE DOING. WE ACTUALLY ARE DOING BOTH OF
5 THOSE AND IF YOU WOULD JUST STEP OVER HERE, THEY CAN GO
6 THROUGH AND GIVE YOU A REPORT ON WHAT WE'RE DOING IN THE JAILS
7 AND IN THE HOSPITALS ON THE RELEASE EFFORTS AS PART OF THE...

8

9 **SUPERVISOR YAROSLAVSKY, CHAIRMAN:** TO TRY TO INTERCEPT BEFORE
10 THEY GET INTO TROUBLE.

11

12 **C.A.O. JANSSEN:** ABSOLUTELY.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** THANKS A LOT, WALTER.

15

16 **C.A.O. JANSSEN:** IT'S SO RARE THAT THAT HAPPENS. I APPRECIATE
17 YOUR CATCHING THAT.

18

19 **SUPERVISOR YAROSLAVSKY, CHAIRMAN:** I HAD A SNEAKING FEELING
20 YOU'D DONE ONE THING RIGHT TODAY. HOW WAS THROWING OUT THE
21 FIRST BALL AT DODGER STADIUM? WAS THAT A GOOD EXPERIENCE?

22

23 **C.A.O. JANSSEN:** I ENJOYED THAT VERY MUCH.

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** WE WILL STAND IN RECESS UNTIL 2:30
2 THIS AFTERNOON.

3

4 **C.A.O. JANSSEN:** YOU KNOW, I WATCHED THE HELICOPTERS FROM MY
5 APARTMENT LAST NIGHT WATCHING THE HILL BURNING. I HAVE A
6 PERFECT VIEW OF THE HILLSIDE BURNING AND I DIDN'T KNOW THEY
7 FLEW AT NIGHT BUT YOU COULD SEE THE TAILLIGHTS OF ALL OF THESE
8 HELICOPTERS. AND IT WAS A MASSIVE AREA THAT WAS BEING COVERED.
9 AND THE DANGER OF THEM FLYING IN THE SMOKE AT NIGHT WAS JUST
10 UNBELIEVABLE, ABSOLUTELY UNBELIEVABLE. THEY NEVER DO THAT. I
11 WAS JUST...

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors May 9, 2007,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 29th day of May 2007 for the County records to be used only
17 for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

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